

MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

2015-16 DATA BOOK & COMPANION



Center for Educational Performance & Information

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CEPI HELP DESK

Please visit [MichiganCC.Net web page](#) for the most up-to-date information on the ACS. If you have any questions, please email CEPI customer support at CEPI@michigan.gov. Email provides written documentation and allows the quickest, most efficient method for receiving a response. If email is not an option, contact customer support via telephone at 517-335-0505, x 3. In either case, please include: 1) your name, 2) the application you need help with (in this case it is the Activity Classification Structure), 3) your telephone number, including area code and extension, 4) your email address and 5) your specific question(s).

SECTION I: HISTORICAL INFORMATION

HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is “need based”, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need”. As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define “what is” before “need” or “what should be” can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the system using a uniform reporting system (i.e., define “what is”); (2) define a “needs-based” model using output and financial parameters (i.e., define “what should be”). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.

3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization's objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure ("ACS") Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held, similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's

evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No.'s 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all applicable governmental reporting up to and through GASB Statement No.'s 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No.'s 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit. • Consider conversion of semester hours to contract hours based on core tuition programs.
- Overall impact on comparative data this is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into the ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designate Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional polices. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 18 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

Effective with the 2009-2010 reporting and based on recommendations from the Michigan Community College Business Officers Association (MCCBOA) ACS Committee and following discussions with state agency staff, the Michigan Workforce Development Agency Community College Services, eliminated the Information Technology Activity 2.0 from the 2009-10 ACS reporting effective with the 2009-10 reporting period. Information Technology Activity 2.0 is Instructional Support Activity, ACS Activity 5.0 Student Services Activity Sub-Activity 5.1 and Sub-Activity 5.2 and ACS Activity 6.0 Instructional Administration Activity.

TABLE 1 - STATE APPROPRIATIONS

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$5,561,100	\$5,206,300	\$5,209,100	\$5,208,200	\$4,984,300	\$5,164,000	\$5,236,500	\$5,390,700	\$5,464,400	1.4%
BAY DE NOC	\$5,611,000	\$5,241,200	\$5,247,500	\$5,256,300	\$5,040,200	\$5,214,800	\$5,279,400	\$5,419,500	\$5,490,200	1.3%
DELTA	\$14,767,800	\$13,856,100	\$13,858,000	\$13,859,600	\$13,336,200	\$13,854,100	\$14,063,500	\$14,498,900	\$14,704,000	1.4%
GLEN OAKS	\$2,577,400	\$2,417,300	\$2,416,100	\$2,411,400	\$2,320,900	\$2,407,700	\$2,441,500	\$2,516,100	\$2,551,100	1.4%
GOGEBIC	\$4,633,500	\$4,333,800	\$4,331,500	\$4,330,100	\$4,140,500	\$4,277,000	\$4,330,300	\$4,451,400	\$4,509,900	1.3%
GRAND RAPIDS	\$18,526,500	\$17,352,100	\$17,353,100	\$17,355,300	\$16,649,700	\$17,230,900	\$17,454,900	\$17,947,500	\$18,187,300	1.3%
HENRY FORD	\$22,531,500	\$21,060,800	\$21,062,200	\$21,068,500	\$20,145,000	\$20,810,400	\$21,060,000	\$21,623,800	\$21,893,300	1.2%
JACKSON	\$12,473,700	\$11,663,200	\$11,675,100	\$11,689,100	\$11,219,700	\$11,610,500	\$11,758,200	\$12,087,300	\$12,245,300	1.3%
KALAMAZOO VALLEY	\$12,781,600	\$11,980,600	\$11,980,600	\$11,979,200	\$11,522,700	\$11,950,600	\$12,122,500	\$12,503,100	\$12,689,400	1.5%
KELLOGG	\$10,118,600	\$9,475,400	\$9,464,400	\$9,450,200	\$9,047,900	\$9,385,300	\$9,522,000	\$9,813,500	\$9,950,100	1.4%
KIRTLAND	\$3,160,000	\$2,968,200	\$2,971,200	\$2,967,100	\$2,872,900	\$2,998,700	\$3,055,700	\$3,167,700	\$3,221,500	1.7%
LAKE MICHIGAN	\$5,517,900	\$5,169,300	\$5,159,100	\$5,159,300	\$4,937,700	\$5,111,700	\$5,178,100	\$5,342,900	\$5,417,700	1.4%
LANSING	\$31,954,000	\$29,916,000	\$29,919,500	\$29,910,300	\$28,651,900	\$29,638,900	\$30,023,600	\$30,877,600	\$31,545,505	2.2%
MACOMB	\$34,047,300	\$31,858,300	\$31,858,100	\$31,857,000	\$30,490,300	\$31,529,900	\$31,931,100	\$32,816,600	\$33,239,500	1.3%
MID MICHIGAN	\$4,723,700	\$4,430,600	\$4,422,800	\$4,415,300	\$4,266,800	\$4,438,700	\$4,517,900	\$4,682,000	\$4,757,700	1.6%
MONROE	\$4,522,800	\$4,248,200	\$4,246,900	\$4,244,900	\$4,094,000	\$4,266,900	\$4,342,600	\$4,492,900	\$5,969,706	32.9%
MONTCALM	\$3,248,300	\$3,056,600	\$3,057,200	\$3,054,800	\$2,946,800	\$3,069,800	\$3,121,200	\$3,226,700	\$3,280,600	1.7%
MOTT	\$16,162,100	\$15,122,700	\$15,129,700	\$15,144,100	\$14,526,400	\$15,044,500	\$15,247,100	\$15,686,100	\$15,901,700	1.4%
MUSKEGON	\$9,204,600	\$8,597,300	\$8,599,700	\$8,606,200	\$8,256,700	\$8,543,700	\$8,653,500	\$8,901,000	\$9,020,700	1.3%
NORTH CENTRAL	\$3,209,600	\$3,004,700	\$3,003,400	\$2,997,400	\$2,886,500	\$3,010,500	\$3,064,400	\$3,172,400	\$3,224,800	1.7%
NORTHWESTERN	\$9,423,300	\$8,804,400	\$8,804,500	\$8,809,200	\$8,430,300	\$8,713,500	\$8,825,300	\$9,078,800	\$9,200,500	1.3%
OAKLAND	\$21,617,100	\$20,282,600	\$20,280,600	\$20,281,600	\$19,455,900	\$20,183,900	\$20,483,100	\$21,123,300	\$21,429,400	1.4%
SCHOOLCRAFT	\$12,680,600	\$11,894,300	\$11,890,500	\$11,891,300	\$11,477,300	\$11,922,200	\$12,112,300	\$12,513,700	\$12,706,400	1.5%
SOUTHWESTERN	\$6,875,500	\$6,427,600	\$6,429,200	\$6,432,900	\$6,143,700	\$6,334,100	\$6,860,100	\$6,576,400	\$6,657,600	1.2%
ST. CLAIR	\$7,304,900	\$6,854,600	\$6,852,900	\$6,834,300	\$6,534,100	\$6,766,600	\$6,895,006	\$7,061,600	\$7,158,000	1.4%
WASHTENAW	\$13,058,100	\$12,289,300	\$12,276,300	\$12,266,500	\$11,827,300	\$12,367,400	\$12,610,800	\$13,077,300	\$13,301,100	1.7%
WAYNE COUNTY	\$17,116,500	\$16,022,500	\$16,036,100	\$16,056,500	\$15,425,900	\$15,962,100	\$16,194,300	\$16,727,600	\$16,989,800	1.6%
WEST SHORE	\$2,494,800	\$2,346,500	\$2,345,200	\$2,343,900	\$2,248,900	\$2,322,100	\$2,349,800	\$2,414,900	\$2,446,200	1.3%
STATE TOTAL	\$315,903,800	\$295,880,500	\$295,880,500	\$295,880,500	\$283,880,500	\$294,130,500	\$298,734,706	\$307,191,300	\$313,153,411	1.9%

Table 1 footnotes

FY	AUTHORITY	AMOUNT	REASON
1999-2000	Public Act 109 of 1990	\$368,458	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 291 of 2000	\$8,798,800	Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-2001	Public Act 272 of 2000	\$483,131	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 272 of 2000	\$10,000,000	Postsecondary access student scholarship program.
2001-2002	Public Act 52 of 2001	\$400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 52 of 2001	\$5,000,000	Postsecondary access student scholarship program. These amounts are not included in Table 1.
	Public Act 530 of 2001	\$66,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 560 of 2001	\$205,100	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 746 of 2001	(\$1,655,200)	Postsecondary access student scholarship program.
Executive Order 2001-9	(\$3,000,000)	Postsecondary access student scholarship program.	
2002-2003	Public Act 161 of 2002	\$536,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 161 of 2002	\$2,000,000	Postsecondary access student scholarship program.
	Executive Order 2002-22	(\$7,993,308)	Reductions of \$7,900,850 in Operations and \$92,458 in At Risk.
	Public Act 746 of 2002	\$1,595,983	Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk.
	Executive Order 2003-3	(\$4,788,100)	Reductions of \$4,732,700 in Operations and \$55,400 in At Risk.
Public Act 146 of 2003	\$1,077,700	Tuition Restraint incentive payments made in FY 2004 but considered a supplemental for 2002-03.	
2003-2004	Public Act 146 of 2003	\$1,750,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Executive Order 2003-23	(\$12,434,500)	Reduction in FY 04 operations.
	Public Act 358 of 2004	\$8,521,200	Tuition Restraint incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-2005	Public Act 358 of 2004	\$2,400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 358 of 2004	\$17,036,800	Tuition Restraint incentive payments made in FY 2005.
	Executive Order 2005-7	(\$4,919,600)	Executive Order Reduction.
	Public Act 11 of 2005	\$4,919,600	Supplemental appropriations.
2005-2006	Public Act 154 of 2005	\$2,900,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2006-2007	Public Act 341 of 2006	\$3,200,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 17 of 2007	(\$12,879,900)	Sec. 106 Community Colleges Operations – Payment Delay. Payment could not accrue to FY2007 per language, due to GAAP requirements.
Executive Order 2007-3	(\$12,879,900)	B.5 Community Colleges – Delayed Payments. Payment could not accrue to FY2007 per language due to GAAP requirements.	
2007-2008	Public Act 120 of 2007	\$3,025,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
	Public Act 120 of 2007	\$25,759,800	Sec. 211(2) One-Time Supplemental payment to Community Colleges in 2007-08 for delayed 2006-2007 Payments (ref. EO 2007-3, and Sec. 106 of
	Public Act 279 of 2008	\$10,000	Supplemental appropriation to fully fund community colleges for revenue lost due to renaissance zones.

2008-2009	Public Act 255 of 2008	\$3,480,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Application of GASB reporting requirements to the delayed payment revenue recognition created variances among the colleges.
2010-2011	Public Act 165 of 2010	\$3,322,700	Sec. 103 Grants At-Risk Student Appropriation.
2011-2012	Public Act 62 of 2011	(\$3,322,700)	At-Risk Student Success grants appropriations rolled into institutional state appropriations.
2013-2014	Public Act 60 of 2013	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2014-2015	Public Act 196 of 2014	\$3,500,000	Reimbursement to community colleges for revenue lost due to renaissance zones.
2015-2016	Public Act 85 of 2015	\$5,100,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

TABLE 2 - STATE AID
REVENUE PER FYES

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$3,947	\$3,671	\$3,439	\$3,549	\$3,634	\$4,050	\$4,692	\$5,295	\$5,674	7.2%
BAY DE NOC	\$3,454	\$3,030	\$2,606	\$2,529	\$2,463	\$2,971	\$3,273	\$4,428	\$5,393	21.8%
DELTA	\$2,088	\$1,855	\$1,700	\$1,729	\$1,728	\$1,914	\$2,086	\$2,266	\$2,438	7.6%
GLEN OAKS	\$2,808	\$2,121	\$1,986	\$2,357	\$2,283	\$2,592	\$3,277	\$3,877	\$3,999	3.1%
GOGEBIC	\$5,764	\$5,334	\$4,693	\$4,446	\$4,807	\$5,313	\$5,366	\$5,509	\$6,037	9.6%
GRAND RAPIDS	\$1,803	\$1,609	\$1,418	\$1,398	\$1,442	\$1,576	\$1,634	\$1,848	\$1,999	8.2%
HENRY FORD	\$2,332	\$1,895	\$1,625	\$1,580	\$1,579	\$1,705	\$2,151	\$2,246	\$2,460	9.5%
JACKSON	\$2,905	\$2,433	\$1,998	\$2,122	\$2,284	\$2,804	\$3,108	\$3,360	\$3,389	0.9%
KALAMAZOO VALLEY	\$1,886	\$1,673	\$1,520	\$1,473	\$1,553	\$1,694	\$1,936	\$2,165	\$2,358	8.9%
KELLOGG	\$2,782	\$2,558	\$2,239	\$2,195	\$2,167	\$2,378	\$2,627	\$2,932	\$3,472	18.4%
KIRTLAND	\$2,606	\$2,399	\$1,966	\$2,140	\$2,233	\$2,608	\$2,736	\$3,115	\$3,532	13.4%
LAKE MICHIGAN	\$2,567	\$2,195	\$1,666	\$1,642	\$1,824	\$1,953	\$2,224	\$2,478	\$2,530	2.1%
LANSING	\$2,661	\$2,283	\$2,077	\$2,042	\$2,165	\$2,445	\$2,640	\$2,994	\$3,296	10.1%
MACOMB	\$2,357	\$2,069	\$1,899	\$1,912	\$1,907	\$2,003	\$2,093	\$2,208	\$2,325	5.3%
MID MICHIGAN	\$1,744	\$1,437	\$1,231	\$1,219	\$1,337	\$1,560	\$1,700	\$1,822	\$1,936	6.3%
MONROE	\$1,652	\$1,472	\$1,391	\$1,454	\$1,531	\$1,729	\$1,948	\$2,241	\$3,307	47.6%
MONTCALM	\$1,766	\$2,178	\$2,035	\$2,265	\$2,375	\$2,622	\$2,738	\$3,154	\$3,400	7.8%
MOTT	\$2,175	\$2,051	\$1,742	\$1,862	\$1,861	\$2,276	\$2,458	\$2,790	\$3,146	12.8%
MUSKEGON	\$2,862	\$2,660	\$2,378	\$2,403	\$2,485	\$2,667	\$2,900	\$3,178	\$3,245	2.1%
NORTH CENTRAL	\$2,173	\$1,772	\$1,581	\$1,894	\$1,799	\$2,040	\$2,143	\$2,369	\$2,452	3.5%
NORTHWESTERN	\$2,759	\$2,823	\$2,481	\$2,397	\$2,395	\$2,852	\$2,939	\$3,219	\$3,484	8.2%
OAKLAND	\$1,339	\$1,165	\$1,012	\$1,021	\$994	\$1,100	\$1,195	\$1,377	\$1,620	17.6%
ST. CLAIR	\$2,350	\$1,976	\$1,740	\$1,856	\$1,983	\$2,222	\$2,399	\$2,629	\$2,968	12.9%
SCHOOLCRAFT	\$1,551	\$1,343	\$1,226	\$1,228	\$1,252	\$1,339	\$1,423	\$1,528	\$1,612	5.5%
SOUTHWESTERN	\$4,349	\$3,819	\$3,076	\$2,814	\$3,049	\$3,569	\$3,482	\$3,964	\$4,380	10.5%
WASHTENAW	\$1,639	\$1,385	\$1,217	\$1,290	\$1,386	\$1,517	\$1,561	\$1,654	\$1,692	2.3%
WAYNE COUNTY	\$1,504	\$1,333	\$1,241	\$1,328	\$1,378	\$1,580	\$1,684	\$1,936	\$1,984	2.5%
WEST SHORE	\$2,497	\$2,433	\$2,139	\$2,299	\$2,301	\$2,457	\$2,617	\$3,092	\$3,324	7.5%
STATE AGGREGATE	\$2,126	\$1,867	\$1,656	\$1,683	\$1,719	\$1,911	\$2,074	\$2,294	\$2,497	8.8%
STATE AVERAGE	\$2,511	\$2,251	\$1,976	\$2,018	\$2,078	\$2,341	\$2,537	\$2,846	\$3,123	9.7%

TABLE 3 - PROPERTY TAX REVENUE

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$2,508,049	\$2,603,627	\$2,743,452	\$2,676,167	\$2,603,114	\$2,584,078	\$2,550,812	\$2,549,593	\$2,577,183	1.1%
BAY DE NOC	\$2,101,477	\$2,130,492	\$2,227,050	\$2,219,760	\$3,518,398	\$3,773,349	\$3,896,246	\$3,883,747	\$3,887,241	0.1%
DELTA	\$18,409,309	\$23,519,928	\$23,785,690	\$23,112,542	\$22,662,886	\$22,596,120	\$22,797,665	\$22,931,569	\$23,034,150	0.4%
GLEN OAKS	\$4,858,461	\$5,099,328	\$5,248,542	\$5,205,134	\$5,146,330	\$4,982,485	\$5,253,350	\$5,340,764	\$5,545,520	3.8%
GOGEBIC	\$1,214,527	\$1,252,372	\$1,342,431	\$1,333,863	\$1,412,117	\$1,444,145	\$1,452,245	\$1,427,579	\$1,438,339	0.8%
GRAND RAPIDS	\$30,660,393	\$31,178,162	\$31,213,566	\$29,492,923	\$28,764,782	\$35,438,955	\$35,945,056	\$36,550,118	\$29,903,376	-18.2%
HENRY FORD	\$14,463,223	\$14,552,521	\$13,006,665	\$12,090,099	\$10,762,737	\$13,242,640	\$10,201,146	\$14,665,393	\$14,116,547	-3.7%
JACKSON	\$5,115,385	\$5,150,851	\$5,219,325	\$4,965,858	\$4,690,925	\$4,641,703	\$4,782,538	\$4,842,394	\$4,955,621	2.3%
KALAMAZOO VALLEY	\$19,175,756	\$19,692,463	\$19,907,824	\$19,214,906	\$18,977,093	\$18,813,435	\$18,646,981	\$18,890,466	\$19,468,566	3.1%
KELLOGG	\$10,251,358	\$10,692,036	\$10,799,997	\$10,363,515	\$9,742,328	\$12,618,764	\$12,479,568	\$9,774,716	\$10,113,146	3.5%
KIRTLAND	\$6,255,899	\$6,462,313	\$6,649,661	\$6,792,129	\$6,171,807	\$6,184,772	\$7,294,571	\$6,976,448	\$6,968,408	-0.1%
LAKE MICHIGAN	\$13,360,678	\$14,098,914	\$15,068,324	\$14,850,019	\$14,764,293	\$14,639,704	\$14,667,744	\$15,248,326	\$15,397,027	1.0%
LANSING	\$41,722,075	\$42,147,127	\$41,681,996	\$40,359,554	\$38,543,630	\$37,294,876	\$36,718,154	\$37,390,260	\$39,207,101	4.9%
MACOMB	\$45,929,960	\$45,866,150	\$44,369,200	\$39,782,320	\$36,836,232	\$38,447,700	\$37,143,926	\$35,002,928	\$36,203,554	3.4%
MID MICHIGAN	\$2,208,220	\$2,320,946	\$2,393,167	\$2,329,761	\$2,232,050	\$2,302,045	\$2,290,572	\$2,281,303	\$2,296,994	0.7%
MONROE	\$13,468,676	\$13,698,172	\$13,234,336	\$12,474,877	\$12,134,618	\$11,672,059	\$12,025,044	\$11,968,333	\$12,317,196	2.9%
MONTCALM	\$5,420,165	\$5,618,068	\$5,810,374	\$5,578,988	\$5,507,133	\$5,871,532	\$5,747,251	\$5,796,244	\$5,904,506	1.9%
MOTT	\$24,151,850	\$24,314,959	\$31,335,431	\$27,258,403	\$18,867,449	\$25,292,264	\$24,917,441	\$25,042,619	\$25,825,520	3.1%
MUSKEGON	\$9,696,789	\$9,963,061	\$10,188,322	\$9,808,691	\$9,226,663	\$9,097,654	\$8,983,104	\$10,543,259	\$10,760,996	2.1%
NORTH CENTRAL	\$5,718,501	\$5,912,277	\$6,078,645	\$5,757,864	\$5,554,237	\$6,198,638	\$6,186,198	\$5,562,093	\$5,688,234	2.3%
NORTHWESTERN	\$8,860,932	\$9,215,973	\$9,530,218	\$9,349,702	\$9,129,700	\$9,196,051	\$9,352,705	\$9,530,648	\$9,817,953	3.0%
OAKLAND	\$98,852,768	\$98,787,177	\$94,265,848	\$82,991,098	\$76,179,522	\$75,349,203	\$75,763,312	\$77,283,938	\$79,964,027	3.5%
ST. CLAIR	\$10,395,943	\$10,615,515	\$11,456,975	\$10,571,651	\$10,082,708	\$9,713,185	\$9,588,638	\$9,615,179	\$9,907,331	3.0%
SCHOOLCRAFT	\$28,020,503	\$27,588,752	\$26,422,271	\$23,885,854	\$22,792,020	\$21,734,020	\$22,106,576	\$22,686,332	\$23,296,021	2.7%
SOUTHWESTERN	\$4,441,449	\$4,600,727	\$4,847,142	\$4,790,804	\$4,797,154	\$4,856,023	\$4,954,178	\$5,072,087	\$5,306,329	4.6%
WASHTENAW	\$51,137,437	\$50,783,182	\$49,905,186	\$46,345,019	\$45,921,800	\$48,022,814	\$46,580,704	\$47,751,140	\$49,297,668	3.2%
WAYNE COUNTY	\$74,916,900	\$73,469,100	\$71,221,802	\$63,433,130	\$49,521,957	\$48,672,026	\$70,850,343	\$73,967,397	\$70,389,204	-4.8%
WEST SHORE	\$5,576,498	\$5,634,716	\$5,694,178	\$5,878,793	\$6,006,410	\$8,389,316	\$8,793,547	\$8,924,310	\$9,102,883	2.0%
STATE TOTAL	\$558,893,181	\$566,968,909	\$565,647,618	\$522,913,424	\$482,550,093	\$503,069,556	\$521,969,615	\$531,499,183	\$532,690,641	0.2%

TABLE 4 - PROPERTY TAX
REVENUE PER FYES

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$1,806	\$1,863	\$1,839	\$1,821	\$1,898	\$2,027	\$2,286	\$2,505	\$2,676	6.8%
BAY DE NOC	\$1,311	\$1,246	\$1,121	\$1,068	\$1,720	\$2,150	\$2,416	\$3,173	\$3,819	20.4%
DELTA	\$2,621	\$3,173	\$2,940	\$2,883	\$2,936	\$3,122	\$3,382	\$3,584	\$3,819	6.6%
GLEN OAKS	\$5,292	\$4,473	\$4,315	\$4,871	\$5,061	\$5,363	\$7,051	\$8,229	\$8,692	5.6%
GOGEBIC	\$1,664	\$1,563	\$1,474	\$1,369	\$1,639	\$1,794	\$1,800	\$1,767	\$1,925	8.9%
GRAND RAPIDS	\$3,004	\$2,914	\$2,570	\$2,376	\$2,491	\$3,242	\$3,364	\$3,763	\$3,288	-12.6%
HENRY FORD	\$1,508	\$1,320	\$1,011	\$907	\$844	\$1,085	\$1,042	\$1,523	\$1,586	4.1%
JACKSON	\$1,202	\$1,086	\$903	\$901	\$955	\$1,121	\$1,264	\$1,346	\$1,372	1.9%
KALAMAZOO VALLEY	\$2,849	\$2,771	\$2,545	\$2,469	\$2,558	\$2,667	\$2,978	\$3,271	\$3,618	10.6%
KELLOGG	\$2,866	\$2,937	\$2,596	\$2,405	\$2,333	\$3,197	\$3,443	\$2,920	\$3,529	20.9%
KIRTLAND	\$5,379	\$5,453	\$4,600	\$4,898	\$5,019	\$5,378	\$6,531	\$6,860	\$7,641	11.4%
LAKE MICHIGAN	\$6,395	\$6,173	\$5,007	\$4,727	\$5,455	\$5,594	\$6,301	\$7,073	\$7,192	1.7%
LANSING	\$3,491	\$3,232	\$2,909	\$2,755	\$2,913	\$3,076	\$3,228	\$3,626	\$4,097	13.0%
MACOMB	\$3,187	\$2,987	\$2,652	\$2,387	\$2,303	\$2,442	\$2,434	\$2,355	\$2,533	7.6%
MID MICHIGAN	\$842	\$778	\$687	\$643	\$700	\$809	\$862	\$888	\$935	5.3%
MONROE	\$5,034	\$4,868	\$4,441	\$4,273	\$4,538	\$4,729	\$5,395	\$5,969	\$6,824	14.3%
MONTCALM	\$3,008	\$4,103	\$3,966	\$4,137	\$4,399	\$5,014	\$5,041	\$5,666	\$6,119	8.0%
MOTT	\$3,247	\$3,289	\$3,603	\$3,328	\$2,413	\$3,827	\$4,018	\$4,454	\$5,109	14.7%
MUSKEGON	\$3,316	\$3,111	\$2,844	\$2,739	\$2,777	\$2,840	\$3,010	\$3,764	\$3,871	2.8%
NORTH CENTRAL	\$4,017	\$3,620	\$3,321	\$3,639	\$3,461	\$4,200	\$4,326	\$4,154	\$4,326	4.1%
NORTHWESTERN	\$2,629	\$2,997	\$2,724	\$2,544	\$2,634	\$2,903	\$3,114	\$3,380	\$3,718	10.0%
OAKLAND	\$6,167	\$5,716	\$4,738	\$4,179	\$3,892	\$4,107	\$4,421	\$5,038	\$6,046	20.0%
ST. CLAIR	\$3,395	\$3,117	\$2,962	\$2,871	\$3,060	\$3,190	\$3,354	\$3,580	\$4,108	14.7%
SCHOOLCRAFT	\$3,462	\$3,148	\$2,754	\$2,467	\$2,511	\$2,442	\$2,598	\$2,769	\$2,956	6.8%
SOUTHWESTERN	\$2,870	\$2,800	\$2,375	\$2,096	\$2,381	\$2,736	\$2,694	\$3,057	\$3,491	14.2%
WASHTENAW	\$6,495	\$5,791	\$4,998	\$4,872	\$5,380	\$5,892	\$5,764	\$6,038	\$6,273	3.9%
WAYNE COUNTY	\$6,895	\$5,895	\$5,332	\$5,032	\$4,484	\$4,818	\$7,366	\$8,559	\$8,218	-4.0%
WEST SHORE	\$6,455	\$6,377	\$5,539	\$5,765	\$6,145	\$8,878	\$9,792	\$11,427	\$12,368	8.2%
STATE AGGREGATE	\$3,822	\$3,606	\$3,191	\$2,965	\$2,928	\$3,264	\$3,629	\$3,970	\$4,248	7.0%
STATE AVERAGE	\$3,586	\$3,457	\$3,099	\$3,015	\$3,104	\$3,523	\$3,903	\$4,312	\$4,648	7.8%

TABLE 5 - TUITION AND FEE REVENUE

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$5,790,507	\$5,902,256	\$6,615,854	\$6,729,200	\$6,874,508	\$7,188,796	\$5,964,901	\$5,490,157	\$5,448,781	-0.8%
BAY DE NOC	\$5,971,381	\$6,554,622	\$8,192,241	\$8,901,036	\$9,032,911	\$9,091,547	\$9,335,022	\$8,098,608	\$7,128,912	-12.0%
DELTA	\$28,106,760	\$29,471,109	\$31,956,581	\$32,285,052	\$32,580,979	\$31,481,520	\$26,948,961	\$30,165,863	\$30,664,833	1.7%
GLEN OAKS	\$2,949,355	\$3,404,521	\$4,316,958	\$4,073,224	\$3,907,164	\$3,893,029	\$3,471,490	\$2,953,519	\$2,937,390	-0.5%
GOGEBIC	\$2,715,280	\$3,060,500	\$3,678,561	\$4,166,119	\$4,069,626	\$4,138,980	\$4,301,453	\$4,384,485	\$4,204,417	-4.1%
GRAND RAPIDS	\$40,389,594	\$43,739,122	\$52,179,526	\$57,470,464	\$58,024,997	\$57,074,702	\$56,360,258	\$53,669,342	\$53,118,951	-1.0%
HENRY FORD	\$38,570,016	\$45,420,639	\$56,040,314	\$58,781,735	\$57,509,379	\$57,978,201	\$48,327,697	\$50,146,275	\$47,414,273	-5.4%
JACKSON	\$19,537,427	\$21,982,018	\$27,913,565	\$29,122,150	\$26,789,635	\$24,788,804	\$22,876,737	\$22,929,476	\$23,789,543	3.8%
KALAMAZOO VALLEY	\$16,059,380	\$16,774,609	\$20,057,835	\$21,086,458	\$22,272,249	\$22,487,403	\$21,665,994	\$21,911,299	\$23,836,950	8.8%
KELLOGG	\$12,207,350	\$12,314,489	\$14,962,141	\$15,374,953	\$15,786,026	\$16,814,149	\$16,063,578	\$16,664,188	\$15,337,131	-8.0%
KIRTLAND	\$5,166,814	\$5,357,717	\$6,494,680	\$6,370,902	\$5,576,034	\$6,098,080	\$6,496,737	\$5,957,327	\$5,657,114	-5.0%
LAKE MICHIGAN	\$7,778,654	\$8,944,402	\$10,491,005	\$11,866,692	\$11,431,782	\$12,126,787	\$11,641,434	\$11,184,873	\$11,095,820	-0.8%
LANSING	\$45,172,683	\$47,915,880	\$51,316,887	\$55,907,849	\$55,311,454	\$53,525,416	\$52,175,883	\$49,092,761	\$46,831,687	-4.6%
MACOMB	\$39,508,124	\$44,006,896	\$49,368,705	\$54,165,503	\$53,978,876	\$55,242,309	\$56,183,755	\$58,593,206	\$58,436,151	-0.3%
MID MICHIGAN	\$11,348,587	\$13,987,173	\$17,447,820	\$19,096,272	\$18,542,971	\$17,808,458	\$17,493,792	\$17,972,454	\$17,360,636	-3.4%
MONROE	\$6,932,511	\$7,569,270	\$9,311,288	\$9,457,675	\$9,555,373	\$10,803,964	\$10,811,428	\$9,609,267	\$9,689,559	0.8%
MONTCALM	\$5,561,266	\$4,862,849	\$5,484,833	\$5,371,865	\$5,058,845	\$5,298,634	\$5,351,883	\$5,025,008	\$5,093,541	1.4%
MOTT	\$27,650,338	\$30,423,884	\$36,257,663	\$39,844,283	\$41,405,175	\$37,686,324	\$38,243,058	\$36,982,581	\$34,702,564	-6.2%
MUSKEGON	\$10,755,150	\$11,605,305	\$13,498,923	\$14,531,423	\$14,246,568	\$14,583,820	\$14,892,077	\$15,410,659	\$15,981,142	3.7%
NORTH CENTRAL	\$4,767,989	\$5,378,542	\$6,492,503	\$7,286,199	\$6,683,113	\$6,473,079	\$6,321,735	\$7,086,296	\$7,217,037	1.8%
NORTHWESTERN	\$15,175,794	\$16,864,981	\$19,199,480	\$21,147,636	\$22,296,180	\$21,680,449	\$18,189,591	\$23,526,466	\$23,044,788	-2.0%
OAKLAND	\$39,298,139	\$42,988,811	\$48,463,303	\$55,399,573	\$53,198,709	\$54,148,526	\$52,819,596	\$49,753,491	\$45,333,572	-8.9%
ST. CLAIR	\$11,182,626	\$12,939,276	\$14,818,275	\$14,185,249	\$12,970,325	\$13,682,279	\$12,045,098	\$11,850,273	\$11,320,059	-4.5%
SCHOOLCRAFT	\$27,700,444	\$30,649,430	\$35,348,937	\$37,688,104	\$36,443,389	\$38,150,124	\$37,161,284	\$40,632,676	\$40,818,710	0.5%
SOUTHWESTERN	\$6,369,708	\$9,847,968	\$9,847,968	\$11,836,640	\$11,705,043	\$10,698,015	\$11,753,325	\$10,798,286	\$9,941,480	-7.9%
WASHTENAW	\$23,229,059	\$27,186,456	\$32,003,958	\$33,602,081	\$32,339,842	\$31,770,513	\$32,086,743	\$32,169,777	\$32,343,041	0.5%
WAYNE COUNTY	\$29,950,664	\$35,039,631	\$40,464,885	\$45,680,353	\$40,238,427	\$40,994,788	\$40,386,472	\$38,410,449	\$37,220,188	-3.1%
WEST SHORE	\$2,518,616	\$2,656,019	\$3,109,533	\$3,237,639	\$3,294,762	\$3,398,235	\$3,336,161	\$3,098,575	\$2,928,881	-5.5%
STATE TOTAL	\$492,364,216	\$546,848,375	\$635,334,222	\$684,666,329	\$671,124,342	\$669,106,931	\$642,706,143	\$643,567,637	\$628,897,151	-2.3%

TABLE 6 - TUITION AND FEE
REVENUE PER FYES

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$4,169	\$4,223	\$4,207	\$4,579	\$5,012	\$5,638	\$5,345	\$5,393	\$5,658	4.9%
BAY DE NOC	\$3,724	\$3,833	\$4,123	\$4,283	\$4,415	\$5,180	\$5,787	\$6,617	\$7,003	5.8%
DELTA	\$4,001	\$3,976	\$3,930	\$4,027	\$4,221	\$4,350	\$3,998	\$4,715	\$5,085	7.8%
GLEN OAKS	\$3,213	\$2,987	\$3,549	\$3,812	\$3,843	\$4,191	\$4,660	\$4,551	\$4,604	1.2%
GOGEBIC	\$3,720	\$3,818	\$4,038	\$4,277	\$4,724	\$5,142	\$5,330	\$5,426	\$5,628	3.7%
GRAND RAPIDS	\$3,958	\$4,088	\$4,296	\$4,630	\$5,024	\$5,221	\$5,275	\$5,526	\$5,840	5.7%
HENRY FORD	\$4,021	\$4,119	\$4,358	\$4,410	\$4,508	\$4,751	\$4,936	\$5,208	\$5,327	2.3%
JACKSON	\$4,591	\$4,633	\$4,832	\$5,286	\$5,454	\$5,988	\$6,047	\$6,375	\$6,584	3.3%
KALAMAZOO VALLEY	\$2,386	\$2,360	\$2,564	\$2,710	\$3,003	\$3,187	\$3,460	\$3,794	\$4,430	16.8%
KELLOGG	\$3,412	\$3,383	\$3,408	\$3,571	\$3,781	\$4,260	\$4,431	\$4,979	\$5,351	7.5%
KIRTLAND	\$4,442	\$4,521	\$4,492	\$4,595	\$4,534	\$5,303	\$5,816	\$5,858	\$6,203	5.9%
LAKE MICHIGAN	\$3,723	\$3,916	\$3,486	\$3,777	\$4,224	\$4,634	\$5,001	\$5,188	\$5,183	-0.1%
LANSING	\$3,779	\$3,675	\$3,579	\$3,817	\$4,180	\$4,415	\$4,587	\$4,760	\$4,894	2.8%
MACOMB	\$2,742	\$2,866	\$2,951	\$3,251	\$3,375	\$3,509	\$3,682	\$3,943	\$4,088	3.7%
MID MICHIGAN	\$4,326	\$4,688	\$5,008	\$5,271	\$5,812	\$6,260	\$6,584	\$6,993	\$7,066	1.0%
MONROE	\$2,591	\$2,690	\$3,020	\$3,239	\$3,574	\$4,378	\$4,850	\$4,793	\$5,368	12.0%
MONTCALM	\$3,087	\$3,552	\$3,744	\$3,983	\$4,041	\$4,525	\$4,695	\$4,912	\$5,278	7.5%
MOTT	\$3,718	\$4,115	\$4,170	\$4,864	\$5,296	\$5,702	\$6,166	\$6,578	\$6,865	4.4%
MUSKEGON	\$3,678	\$3,624	\$3,768	\$4,058	\$4,288	\$4,553	\$4,991	\$5,502	\$5,749	4.5%
NORTH CENTRAL	\$3,350	\$3,293	\$3,547	\$4,603	\$4,164	\$4,386	\$4,421	\$5,292	\$5,488	3.7%
NORTHWESTERN	\$4,502	\$5,484	\$5,487	\$5,755	\$6,434	\$6,844	\$6,057	\$8,343	\$8,726	4.6%
OAKLAND	\$2,452	\$2,488	\$2,436	\$2,790	\$2,718	\$2,952	\$3,082	\$3,243	\$3,428	5.7%
ST. CLAIR	\$3,652	\$3,799	\$3,831	\$3,852	\$3,936	\$4,493	\$4,213	\$4,412	\$4,693	6.4%
SCHOOLCRAFT	\$3,422	\$3,497	\$3,684	\$3,892	\$4,016	\$4,286	\$4,367	\$4,960	\$5,179	4.4%
SOUTHWESTERN	\$4,116	\$4,398	\$4,826	\$5,178	\$5,810	\$6,027	\$6,391	\$6,509	\$6,540	0.5%
WASHTENAW	\$2,950	\$3,100	\$3,188	\$3,533	\$3,789	\$3,898	\$3,971	\$4,068	\$4,115	1.2%
WAYNE COUNTY	\$2,757	\$2,811	\$3,029	\$3,624	\$3,643	\$4,058	\$4,199	\$4,445	\$4,346	-2.2%
WEST SHORE	\$2,915	\$3,006	\$3,025	\$3,175	\$3,371	\$3,596	\$3,715	\$3,967	\$3,979	0.3%
STATE AGGREGATE	\$3,367	\$3,461	\$3,574	\$3,882	\$4,072	\$4,342	\$4,469	\$4,807	\$5,016	4.3%
STATE AVERAGE	\$3,550	\$3,677	\$3,806	\$4,102	\$4,328	\$4,705	\$4,859	\$5,227	\$5,454	4.3%

TABLE 7 - TOTAL
REVENUE PER FYES

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$10,345	\$10,149	\$9,743	\$10,163	\$10,772	\$11,728	\$12,334	\$13,410	\$14,211	6.0%
BAY DE NOC	\$9,193	\$8,714	\$8,298	\$8,323	\$9,262	\$10,456	\$11,589	\$16,718	\$18,609	11.3%
DELTA	\$9,342	\$9,423	\$8,884	\$8,854	\$9,122	\$9,587	\$9,525	\$10,754	\$11,577	7.7%
GLEN OAKS	\$11,431	\$9,647	\$9,920	\$11,102	\$11,220	\$12,207	\$15,080	\$16,798	\$17,532	4.4%
GOGEBIC	\$11,635	\$11,122	\$10,597	\$10,710	\$11,421	\$12,297	\$12,557	\$12,898	\$13,827	7.2%
GRAND RAPIDS	\$9,393	\$9,126	\$8,643	\$8,803	\$9,366	\$10,436	\$10,428	\$11,334	\$11,665	2.9%
HENRY FORD	\$8,159	\$7,575	\$7,178	\$7,030	\$7,156	\$7,721	\$8,316	\$9,094	\$9,537	4.9%
JACKSON	\$9,302	\$8,785	\$8,217	\$8,835	\$9,327	\$10,230	\$10,423	\$12,161	\$12,356	1.6%
KALAMAZOO VALLEY	\$7,536	\$7,093	\$6,850	\$6,915	\$7,291	\$7,632	\$8,453	\$9,525	\$10,771	13.1%
KELLOGG	\$9,474	\$9,317	\$8,525	\$8,500	\$8,641	\$10,093	\$10,762	\$11,291	\$12,841	13.7%
KIRTLAND	\$13,482	\$13,499	\$11,977	\$12,148	\$12,607	\$13,480	\$15,307	\$16,117	\$17,647	9.5%
LAKE MICHIGAN	\$13,350	\$12,889	\$10,806	\$10,773	\$12,040	\$12,740	\$13,587	\$16,346	\$16,589	1.5%
LANSING	\$10,324	\$9,535	\$8,854	\$8,914	\$9,558	\$10,057	\$10,625	\$11,681	\$12,707	8.8%
MACOMB	\$8,708	\$8,284	\$7,833	\$7,701	\$8,156	\$8,224	\$8,482	\$9,196	\$9,796	6.5%
MID MICHIGAN	\$7,144	\$7,128	\$7,021	\$7,280	\$7,979	\$8,713	\$9,197	\$12,761	\$10,001	-21.6%
MONROE	\$9,525	\$9,159	\$8,929	\$9,056	\$9,739	\$10,919	\$12,297	\$13,103	\$15,613	19.2%
MONTCALM	\$8,066	\$10,300	\$10,196	\$10,608	\$11,160	\$12,319	\$12,685	\$17,437	\$17,339	-0.6%
MOTT	\$9,661	\$9,947	\$9,866	\$10,554	\$9,968	\$12,083	\$13,012	\$16,471	\$17,990	9.2%
MUSKEGON	\$10,115	\$9,507	\$9,092	\$9,277	\$9,648	\$10,219	\$11,011	\$13,631	\$14,245	4.5%
NORTH CENTRAL	\$9,828	\$8,896	\$8,725	\$10,310	\$9,579	\$10,898	\$11,018	\$12,250	\$12,729	3.9%
NORTHWESTERN	\$10,318	\$11,825	\$11,149	\$10,980	\$12,169	\$13,026	\$12,217	\$15,704	\$16,864	7.4%
OAKLAND	\$10,509	\$9,831	\$8,620	\$8,064	\$8,077	\$8,223	\$8,711	\$9,670	\$11,109	14.9%
ST. CLAIR	\$9,885	\$9,272	\$8,826	\$8,845	\$9,250	\$10,116	\$10,257	\$10,906	\$12,049	10.5%
SCHOOLCRAFT	\$9,007	\$8,464	\$7,933	\$7,835	\$8,093	\$8,352	\$8,452	\$9,771	\$10,411	6.5%
SOUTHWESTERN	\$11,829	\$11,371	\$10,568	\$10,642	\$11,443	\$12,599	\$12,773	\$13,868	\$14,770	6.5%
WASHTENAW	\$12,008	\$10,981	\$10,034	\$10,225	\$11,302	\$11,859	\$11,912	\$12,524	\$12,913	3.1%
WAYNE COUNTY	\$11,514	\$10,347	\$9,807	\$10,266	\$9,873	\$10,711	\$13,454	\$15,231	\$14,783	-2.9%
WEST SHORE	\$12,367	\$12,294	\$11,081	\$11,770	\$12,020	\$15,038	\$16,155	\$20,974	\$24,108	14.9%
STATE AGGREGATE	\$9,804	\$9,346	\$8,751	\$8,945	\$9,107	\$9,746	\$10,344	\$11,676	\$12,403	6.2%
STATE AVERAGE	\$10,123	\$9,803	\$9,220	\$9,486	\$9,866	\$10,784	\$11,451	\$13,272	\$14,092	6.2%

TABLE 8 – TAXABLE VALUE

	2007-2008 (000's)	2008-2009 (000's)	2009-2010 (000's)	2010-2011 (000's)	2011-2012 (000's)	2012-2013 (000's)	2013-2014 (000's)	2014-2015 (000's)	2015-2016 (000's)	2016-2017 (000's)	1 YEAR CHANGE
ALPENA	\$1,035,986	\$1,066,675	\$1,095,700	\$1,071,341	\$1,051,725	\$1,029,996	\$1,019,045	\$1,014,846	\$1,037,803	\$1,037,416	0.0%
BAY DE NOC	\$1,052,398	\$1,077,840	\$1,121,514	\$1,119,775	\$1,105,620	\$1,148,458	\$1,194,372	\$1,192,275	\$1,206,534	\$1,119,479	-7.2%
DELTA	\$11,803,652	\$11,518,490	\$11,671,336	\$11,436,402	\$11,315,673	\$11,081,625	\$11,345,425	\$11,284,554	\$11,302,781	\$11,410,602	1.0%
GLEN OAKS	\$1,727,076	\$1,799,097	\$1,873,226	\$1,849,810	\$1,867,610	\$1,867,610	\$1,836,295	\$1,925,471	\$1,988,409	\$1,919,396	-3.5%
GOGEBIC	\$431,404	\$455,310	\$482,418	\$485,948	\$496,353	\$507,110	\$506,685	\$498,569	\$502,635	\$509,237	1.3%
GRAND RAPIDS	\$21,880,768	\$22,373,614	\$22,496,779	\$21,646,153	\$21,136,226	\$20,647,780	\$20,633,605	\$20,835,841	\$21,498,824	\$21,818,792	1.5%
HENRY FORD	\$4,649,373	\$4,575,536	\$4,315,577	\$3,941,200	\$3,543,882	\$3,331,363	\$3,327,062	\$3,348,433	\$3,399,884	\$3,219,218	-5.3%
JACKSON	\$4,335,490	\$4,414,730	\$4,432,865	\$4,256,992	\$4,162,798	\$4,061,450	\$4,072,552	\$4,136,654	\$4,293,158	\$4,262,060	-0.7%
KALAMAZOO VALLEY	\$8,016,316	\$8,329,509	\$8,427,557	\$8,133,850	\$8,032,830	\$7,909,792	\$7,870,636	\$7,956,383	\$8,159,507	\$8,029,805	-1.6%
KELLOGG	\$3,503,176	\$3,684,751	\$3,809,041	\$3,602,172	\$3,518,369	\$3,424,536	\$3,388,671	\$3,386,898	\$3,469,824	\$3,304,753	-4.8%
KIRTLAND	\$2,962,472	\$3,064,348	\$3,155,852	\$3,058,785	\$2,952,161	\$2,909,583	\$2,951,085	\$2,949,008	\$2,957,353	\$2,957,353	0.0%
LAKE MICHIGAN	\$7,146,649	\$7,591,755	\$7,961,666	\$7,914,128	\$8,508,807	\$8,269,415	\$8,430,349	\$8,650,013	\$8,916,810	\$8,975,920	0.7%
LANSING	\$11,173,428	\$11,395,712	\$11,395,712	\$10,863,292	\$10,477,692	\$10,068,843	\$9,981,852	\$10,131,873	\$10,451,534	\$10,614,701	1.6%
MACOMB	\$31,862,670	\$31,937,933	\$31,059,989	\$27,895,119	\$25,938,526	\$24,368,652	\$24,236,037	\$24,623,156	\$25,538,715	\$25,538,715	0.0%
MID MICHIGAN	\$1,819,047	\$1,876,546	\$1,941,146	\$1,896,656	\$1,879,751	\$1,881,456	\$1,881,520	\$1,869,486	\$1,881,520	\$1,883,832	0.1%
MONROE	\$6,218,441	\$6,283,960	\$6,155,641	\$5,785,534	\$5,695,082	\$5,604,487	\$5,576,460	\$5,540,650	\$5,666,210	\$5,686,309	0.4%
MONTCALM	\$2,116,937	\$2,175,704	\$2,251,490	\$2,168,162	\$2,141,294	\$2,174,649	\$2,174,813	\$2,178,537	\$2,215,494	\$2,215,494	0.0%
MOTT	\$12,436,134	\$12,406,477	\$11,956,142	\$10,673,908	\$9,955,913	\$9,284,497	\$9,050,284	\$9,031,174	\$9,215,518	\$9,312,388	1.1%
MUSKEGON	\$4,496,107	\$4,646,806	\$4,714,943	\$4,564,761	\$4,442,005	\$4,340,016	\$4,264,481	\$4,291,851	\$4,351,224	\$4,279,988	-1.6%
NORTH CENTRAL	\$2,711,947	\$2,803,832	\$2,894,005	\$2,743,655	\$2,651,643	\$2,622,341	\$2,622,798	\$2,654,782	\$2,694,572	\$2,735,368	1.5%
NORTHWESTERN	\$4,167,149	\$4,324,889	\$4,465,548	\$4,379,649	\$4,285,385	\$4,285,339	\$4,396,631	\$4,473,291	\$4,620,529	\$4,698,287	1.7%
OAKLAND	\$63,203,194	\$64,265,442	\$64,265,442	\$62,006,708	\$54,696,774	\$50,393,292	\$48,817,012	\$48,802,670	\$51,443,803	\$51,443,803	0.0%
ST. CLAIR	\$6,094,393	\$6,216,225	\$6,188,767	\$5,550,183	\$5,289,473	\$5,100,998	\$5,059,213	\$5,063,124	\$5,266,356	\$5,232,357	-0.6%
SCHOOLCRAFT	\$15,657,606	\$15,488,016	\$14,957,873	\$13,542,284	\$12,890,975	\$12,508,751	\$12,503,222	\$12,739,406	\$13,402,674	\$13,070,745	-2.5%
SOUTHWESTERN	\$1,816,605	\$1,904,657	\$1,996,946	\$1,968,303	\$1,969,599	\$1,996,060	\$2,032,032	\$2,078,679	\$2,169,816	\$2,208,998	1.8%
WASHTENAW	\$15,181,435	\$15,322,679	\$14,992,190	\$14,200,356	\$13,784,147	\$13,672,728	\$13,901,220	\$14,180,216	\$14,601,860	\$14,925,663	2.2%
WAYNE COUNTY	\$33,551,432	\$33,422,766	\$32,228,659	\$29,533,675	\$27,798,788	\$25,584,664	\$24,818,622	\$23,816,905	\$23,420,811	\$23,420,811	0.0%
WEST SHORE	\$2,508,120	\$2,611,786	\$2,711,269	\$2,687,649	\$2,681,685	\$2,692,907	\$2,824,091	\$2,864,588	\$2,887,015	\$2,919,865	1.1%
STATE TOTAL	\$283,559,405	\$287,035,085	\$285,019,294	\$268,976,448	\$254,270,786	\$242,768,399	\$240,716,071	\$241,519,333	\$248,561,173	\$248,751,353	0.1%

**TABLE 9 – RVENUE
SOURCES BY
PERCENTAGE**

REVENUE SOURCE	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
STATE AID	18.9%	21.7%	20.0%	18.9%	19.1%	18.9%	19.6%	20.0%	19.6%	20.1%
PROPERTY TAX	41.3%	39.0%	38.6%	36.5%	33.7%	32.1%	33.5%	35.1%	34.0%	34.3%
TUITION & FEES	34.5%	34.3%	37.0%	40.8%	44.1%	44.7%	44.5%	43.2%	41.2%	40.4%
ALL OTHER	5.3%	5.0%	4.4%	3.8%	3.1%	4.3%	2.4%	1.7%	5.2%	5.2%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

TABLE 10 -
EXPENDITURES PER FYES

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	\$9,503	\$10,010	\$9,557	\$9,963	\$10,634	\$11,428	\$13,378	\$14,505	\$15,761	8.7%
BAY DE NOC	\$8,499	\$8,722	\$7,678	\$8,229	\$8,514	\$9,558	\$10,309	\$14,366	\$16,254	13.1%
DELTA	\$8,760	\$8,540	\$7,981	\$8,040	\$8,393	\$8,997	\$9,730	\$10,349	\$11,249	8.7%
GLEN OAKS	\$10,456	\$8,897	\$8,430	\$9,883	\$10,101	\$11,745	\$13,846	\$14,826	\$14,865	0.3%
GOGEBIC	\$10,120	\$9,981	\$9,189	\$9,480	\$10,956	\$12,160	\$12,612	\$13,115	\$13,341	1.7%
GRAND RAPIDS	\$8,689	\$8,899	\$8,517	\$8,662	\$9,317	\$9,715	\$10,059	\$11,307	\$11,532	2.0%
HENRY FORD	\$7,225	\$6,818	\$6,512	\$6,911	\$7,368	\$7,935	\$7,762	\$8,428	\$9,459	12.2%
JACKSON	\$7,997	\$7,765	\$6,635	\$7,567	\$8,727	\$9,441	\$9,692	\$10,629	\$11,032	3.8%
KALAMAZOO VALLEY	\$6,724	\$6,820	\$6,858	\$7,246	\$7,024	\$7,412	\$8,427	\$9,309	\$9,644	3.6%
KELLOGG	\$8,195	\$8,220	\$7,769	\$7,815	\$8,342	\$9,265	\$10,315	\$11,327	\$13,174	16.3%
KIRTLAND	\$11,915	\$12,688	\$11,241	\$11,696	\$11,836	\$12,298	\$12,816	\$14,550	\$15,044	3.4%
LAKE MICHIGAN	\$10,935	\$10,903	\$8,371	\$8,416	\$10,177	\$9,918	\$11,347	\$12,044	\$12,016	-0.2%
LANSING	\$8,093	\$8,355	\$7,496	\$7,227	\$8,031	\$8,300	\$8,851	\$10,057	\$11,137	10.7%
MACOMB	\$6,844	\$6,934	\$6,390	\$6,535	\$6,813	\$7,053	\$7,396	\$8,039	\$8,645	7.5%
MID MICHIGAN	\$5,813	\$5,803	\$5,444	\$5,838	\$6,707	\$7,348	\$7,976	\$8,644	\$9,823	13.6%
MONROE	\$8,813	\$8,900	\$8,393	\$9,022	\$9,604	\$10,544	\$11,968	\$12,844	\$14,335	11.6%
MONTCALM	\$7,830	\$10,091	\$9,465	\$10,236	\$10,911	\$10,839	\$12,431	\$13,862	\$13,832	-0.2%
MOTT	\$8,331	\$8,933	\$8,243	\$9,065	\$9,700	\$11,137	\$12,029	\$12,917	\$14,359	11.2%
MUSKEGON	\$9,760	\$8,682	\$8,454	\$8,344	\$9,360	\$9,751	\$10,349	\$11,594	\$11,760	1.4%
NORTH CENTRAL	\$8,599	\$7,980	\$7,599	\$9,242	\$9,005	\$9,292	\$10,169	\$11,701	\$11,565	-1.2%
NORTHWESTERN	\$9,678	\$11,086	\$9,854	\$10,167	\$11,043	\$12,246	\$13,814	\$15,328	\$16,784	9.5%
OAKLAND	\$8,043	\$7,907	\$7,008	\$6,898	\$7,005	\$7,637	\$8,729	\$9,275	\$9,670	4.3%
ST. CLAIR	\$8,424	\$7,755	\$7,038	\$7,413	\$8,426	\$8,999	\$9,346	\$9,739	\$11,109	14.1%
SCHOOLCRAFT	\$7,410	\$7,165	\$6,785	\$6,988	\$7,633	\$8,257	\$8,927	\$9,694	\$10,419	7.5%
SOUTHWESTERN	\$9,348	\$9,944	\$9,052	\$8,883	\$10,374	\$11,123	\$10,640	\$12,113	\$12,523	3.4%
WASHTENAW	\$10,250	\$9,509	\$8,769	\$9,310	\$10,192	\$10,773	\$11,057	\$11,453	\$11,385	-0.6%
WAYNE COUNTY	\$8,711	\$8,362	\$7,113	\$7,403	\$8,422	\$9,896	\$10,766	\$12,036	\$12,752	5.9%
WEST SHORE	\$12,353	\$12,018	\$10,924	\$10,895	\$11,593	\$12,388	\$13,307	\$15,396	\$17,117	11.2%
STATE AGGREGATE	\$8,257	\$8,198	\$8,096	\$8,478	\$8,324	\$8,936	\$9,612	\$10,488	\$11,185	6.6%

TABLE 11 - FISCAL YEAR
EQUATED STUDENTS (FYES)

										1 YEAR
	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	CHANGE
ALPENA	1,389	1,398	1,492	1,470	1,372	1,275	1,116	1,018	963	-5.4%
BAY DE NOC	1,603	1,710	1,987	2,078	2,046	1,755	1,613	1,224	1,018	-16.8%
DELTA	7,024	7,413	8,091	8,018	7,719	7,237	6,741	6,398	6,031	-5.7%
GLEN OAKS	918	1,140	1,216	1,069	1,017	929	745	649	638	-1.7%
GOGEBIC	730	802	911	974	861	805	807	808	747	-7.5%
GRAND RAPIDS	10,205	10,700	12,146	12,413	11,549	10,931	10,684	9,713	9,096	-6.4%
HENRY FORD	9,593	11,027	12,859	13,331	12,758	12,203	9,790	9,629	8,900	-7.6%
JACKSON	4,255	4,745	5,777	5,510	4,912	4,140	3,783	3,597	3,613	0.4%
KALAMAZOO VALLEY	6,730	7,107	7,823	7,782	7,418	7,055	6,261	5,776	5,381	-6.8%
KELLOGG	3,578	3,640	4,160	4,305	4,175	3,947	3,625	3,347	2,866	-14.4%
KIRTLAND	1,163	1,185	1,446	1,387	1,230	1,150	1,117	1,017	912	-10.3%
LAKE MICHIGAN	2,089	2,284	3,009	3,142	2,707	2,617	2,328	2,156	2,141	-0.7%
LANSING	11,953	13,039	14,328	14,649	13,232	12,124	11,374	10,313	9,570	-7.2%
MACOMB	14,410	15,355	16,730	16,663	15,993	15,745	15,258	14,861	14,295	-3.8%
MID MICHIGAN	2,623	2,984	3,484	3,623	3,191	2,845	2,657	2,570	2,457	-4.4%
MONROE	2,675	2,814	2,980	2,920	2,674	2,468	2,229	2,005	1,805	-10.0%
MONTCALM	1,802	1,369	1,465	1,349	1,252	1,171	1,140	1,023	965	-5.7%
MOTT	7,437	7,393	8,696	8,191	7,818	6,609	6,202	5,622	5,055	-10.1%
MUSKEGON	2,924	3,202	3,582	3,581	3,323	3,203	2,984	2,801	2,780	-0.7%
NORTH CENTRAL	1,423	1,633	1,830	1,583	1,605	1,476	1,430	1,339	1,315	-1.8%
NORTHWESTERN	3,371	3,075	3,499	3,675	3,466	3,168	3,003	2,820	2,641	-6.3%
OAKLAND	16,029	17,281	19,895	19,858	19,571	18,345	17,136	15,341	13,225	-13.8%
ST. CLAIR	3,062	3,406	3,868	3,683	3,295	3,045	2,859	2,686	2,412	-10.2%
SCHOOLCRAFT	8,095	8,763	9,595	9,683	9,075	8,901	8,510	8,192	7,882	-3.8%
SOUTHWESTERN	1,548	1,643	2,041	2,286	2,015	1,775	1,839	1,659	1,520	-8.4%
WASHTENAW	7,874	8,769	9,984	9,522	8,536	8,151	8,081	7,908	7,859	-0.6%
WAYNE COUNTY	10,865	12,463	13,358	12,605	11,044	10,103	9,619	8,642	8,565	-0.9%
WEST SHORE	864	884	1,028	1,020	977	945	898	781	736	-5.8%
STATE TOTAL	146,234	157,225	177,277	176,370	164,828	154,118	143,829	133,895	125,388	-6.4%

TABLE 12 - CONTACT HOUR
EQUATED STUDENTS
(CHES)

	2007- 2008	2008-2009	2009-2010	2010-2011	2011-2012	2012- 2013	2013- 2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	1,630	1,638	1,749	1,723	1,606	1,505	1,325	1,209	1,137	-6.0%
BAY DE NOC	1,832	1,945	2,268	2,261	2,074	1,945	1,723	1,538	1,237	-19.6%
DELTA	8,624	8,939	9,615	9,633	9,390	8,619	7,399	7,063	6,653	-5.8%
GLEN OAKS	1,103	1,363	1,438	1,270	1,200	1,086	884	770	761	-1.2%
GOGEBIC	876	966	1,100	1,175	1,050	1,005	1,007	1,000	906	-9.4%
GRAND RAPIDS	11,693	12,218	14,134	14,242	13,337	12,446	12,172	11,111	10,423	-6.2%
HENRY FORD	10,493	12,069	13,921	14,352	13,774	13,119	10,593	10,493	9,914	-5.5%
JACKSON	5,213	5,745	6,775	6,105	5,320	4,673	4,245	4,074	4,091	0.4%
KALAMAZOO VALLEY	8,144	8,484	9,477	9,347	8,830	8,474	7,320	6,870	6,371	-7.3%
KELLOGG	4,310	4,257	5,071	5,261	4,877	4,815	4,440	3,904	3,401	-12.9%
KIRTLAND	1,403	1,458	1,787	1,737	1,541	1,439	1,381	1,246	1,106	-11.2%
LAKE MICHIGAN	2,556	2,832	3,885	4,129	3,703	3,438	2,954	2,722	2,675	-1.7%
LANSING	13,874	15,179	16,558	16,840	15,235	14,215	13,385	12,275	11,554	-5.9%
MACOMB	18,060	19,191	20,996	21,073	20,105	19,536	19,030	18,530	17,841	-3.7%
MID MICHIGAN	3,273	3,752	4,278	4,368	3,866	3,300	3,056	2,975	2,852	-4.1%
MONROE	3,297	3,499	3,599	3,490	3,183	2,961	2,637	2,382	2,186	-8.2%
MONTCALM	2,122	1,593	1,696	1,571	1,460	1,355	1,314	1,144	1,023	-10.6%
MOTT	9,317	9,137	10,972	10,467	9,954	8,830	8,074	7,644	6,748	-11.7%
MUSKEGON	3,650	3,993	4,393	4,380	4,006	3,857	3,623	3,390	3,067	-9.5%
NORTH CENTRAL	1,888	2,076	2,262	1,891	1,998	1,838	1,791	1,670	1,635	-2.1%
NORTHWESTERN	3,818	3,603	4,409	4,633	4,417	4,073	3,880	3,693	3,442	-6.8%
OAKLAND	17,890	20,378	23,202	23,534	22,752	21,418	19,300	16,952	15,049	-11.2%
ST. CLAIR	3,501	3,810	4,405	4,127	3,719	3,442	3,239	3,042	2,753	-9.5%
SCHOOLCRAFT	9,561	10,208	11,058	11,203	10,558	10,432	10,035	9,782	9,518	-2.7%
SOUTHWESTERN	1,948	2,065	2,534	2,834	2,515	2,217	2,294	2,076	1,859	-10.5%
WASHTENAW	9,834	10,939	12,349	11,842	10,692	10,222	9,943	9,787	9,683	-1.1%
WAYNE COUNTY	13,472	15,041	15,945	15,127	13,438	11,851	11,059	9,995	9,810	-1.9%
WEST SHORE	1,066	1,033	1,197	1,184	1,140	1,097	1,058	918	875	-4.7%
STATE AGGREGATE	174,447	187,409	211,069	209,799	195,738	183,208	169,161	158,255	148,570	-6.1%

TABLE 13 -
UNDUPLICATED
STUDENT HEADCOUNT

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	1 YEAR CHANGE
ALPENA	2,713	2,620	2,792	2,678	2,678	2,541	2,206	2,017	1,833	-9.1%
BAY DE NOC	5,014	4,924	5,341	5,104	5,125	5,074	4,561	3,663	3,670	0.2%
DELTA	15,325	16,397	17,125	18,613	18,469	17,192	15,055	14,543	13,686	-5.9%
GLEN OAKS	2,630	3,050	2,792	2,171	2,012	1,860	1,486	1,428	1,497	4.8%
GOGEBIC	1,503	1,497	1,697	1,690	1,568	1,333	1,484	1,454	1,337	-8.0%
GRAND RAPIDS	21,808	22,587	24,614	25,605	25,162	24,389	24,654	22,829	21,520	-5.7%
HENRY FORD	21,821	24,664	27,184	28,634	28,505	27,623	21,039	20,286	20,125	-0.8%
JACKSON	9,626	10,315	11,701	11,081	9,858	8,714	8,714	7,647	7,782	1.8%
KALAMAZOO VALLEY	17,736	18,005	18,176	17,647	16,801	16,367	14,712	14,021	13,216	-5.7%
KELLOGG	14,823	13,822	14,649	14,634	14,571	14,211	12,740	12,087	10,477	-13.3%
KIRTLAND	3,130	3,343	3,595	3,512	2,986	2,821	2,739	2,596	2,293	-11.7%
LAKE MICHIGAN	6,401	7,070	7,714	7,739	7,169	7,003	6,163	5,711	5,816	1.8%
LANSING	30,620	32,024	33,442	34,413	31,042	29,245	27,734	25,574	25,527	-0.2%
MACOMB	44,111	44,822	44,555	44,596	43,984	43,858	41,373	40,079	39,682	-1.0%
MID MICHIGAN	6,141	6,979	7,404	7,551	7,005	6,436	6,064	5,876	5,604	-4.6%
MONROE	9,080	9,308	9,366	9,406	8,375	7,982	6,991	6,855	6,615	-3.5%
MONTCALM	5,678	4,399	4,858	3,831	4,318	4,104	3,355	2,842	3,088	8.7%
MOTT	19,113	19,330	21,463	20,836	20,543	17,670	15,778	14,624	13,756	-5.9%
MUSKEGON	9,415	8,340	7,951	8,050	8,162	7,986	7,799	7,179	7,201	0.3%
NORTH CENTRAL	4,360	4,510	4,713	4,460	4,543	4,518	4,367	3,865	3,583	-7.3%
NORTHWESTERN	13,407	12,885	13,339	14,455	14,111	13,438	13,347	12,854	11,762	-8.5%
OAKLAND	44,058	46,592	49,468	51,601	49,578	47,764	45,043	41,030	38,610	-5.9%
ST. CLAIR	7,595	7,863	8,707	8,236	7,521	6,583	6,011	5,681	5,167	-9.0%
SCHOOLCRAFT	34,286	35,194	34,904	35,018	34,201	33,462	32,511	30,217	31,367	3.8%
SOUTHWESTERN	3,615	3,551	4,055	4,316	3,930	3,387	3,376	2,983	2,784	-6.7%
WASHTENAW	24,722	23,939	24,632	24,131	22,243	21,712	20,971	20,751	21,132	1.8%
WAYNE COUNTY	67,083	72,401	72,667	72,658	74,975	69,587	58,799	51,725	55,822	7.9%
WEST SHORE	2,582	2,154	2,456	2,339	2,391	2,224	2,692	2,486	2,363	-4.9%
STATE TOTAL	448,396	462,585	481,360	485,005	471,826	449,084	411,764	382,903	377,315	-1.5%

TABLE 14 - IN-DISTRICT
TUITION RATE

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$80.00	\$84.00	\$84.00	\$92.00	\$99.00	\$106.00	\$111.00	\$115.00	\$120.00	\$125.00	4.2%
BAY DE NOC	\$77.00	\$77.00	\$82.50	\$91.00	\$97.00	\$99.00	\$103.00	\$107.00	\$110.00	\$116.00	5.5%
DELTA	\$78.00	\$79.00	\$79.00	\$82.00	\$84.00	\$86.00	\$88.50	\$91.70	\$96.50	\$99.50	3.1%
GLEN OAKS	\$70.00	\$72.00	\$77.00	\$80.00	\$85.00	\$90.00	\$95.00	\$98.00	\$103.00	\$109.00	5.8%
GOGEBIC	\$79.00	\$81.00	\$86.00	\$90.00	\$96.00	\$99.00	\$102.00	\$102.00	\$106.00	\$110.00	3.8%
GRAND RAPIDS	\$79.50	\$82.50	\$84.50	\$89.50	\$95.50	\$98.00	\$103.00	\$106.00	\$108.00	\$111.00	2.8%
HENRY FORD	\$60.00	\$65.00	\$70.00	\$70.00	\$75.00	\$75.00	\$82.00	\$87.00	\$92.00	\$93.00	1.1%
JACKSON	\$82.00	\$86.50	\$90.50	\$95.00	\$100.50	\$106.00	\$111.00	\$117.00	\$125.00	\$135.00	8.0%
KALAMAZOO VALLEY	\$66.00	\$68.00	\$71.00	\$76.50	\$79.50	\$83.50	\$88.00	\$91.00	\$95.00	\$100.00	5.3%
KELLOGG	\$68.50	\$70.50	\$71.50	\$76.50	\$80.50	\$84.50	\$90.50	\$96.50	\$99.50	\$104.50	5.0%
KIRTLAND	\$73.75	\$77.50	\$77.50	\$81.50	\$86.00	\$92.00	\$96.00	\$99.00	\$105.00	\$109.00	3.8%
LAKE MICHIGAN	\$72.50	\$72.50	\$72.50	\$77.00	\$81.00	\$83.00	\$87.00	\$89.50	\$94.00	\$94.00	0.0%
LANSING	\$73.00	\$73.00	\$73.00	\$76.00	\$79.00	\$81.00	\$83.00	\$85.00	\$88.00	\$99.00	12.5%
MACOMB	\$70.00	\$72.00	\$72.00	\$80.00	\$84.00	\$86.00	\$89.00	\$91.50	\$94.00	\$97.00	3.2%
MID MICHIGAN	\$72.60	\$76.50	\$80.00	\$84.00	\$88.00	\$92.50	\$98.50	\$101.00	\$104.00	\$108.00	3.8%
MONROE	\$64.00	\$67.00	\$67.00	\$72.00	\$77.00	\$84.00	\$92.00	\$95.00	\$102.00	\$107.00	4.9%
MONTCALM	\$70.00	\$74.00	\$77.00	\$79.00	\$83.00	\$87.00	\$91.00	\$96.00	\$100.00	\$100.00	0.0%
MOTT	\$82.05	\$84.70	\$86.52	\$93.51	\$103.37	\$112.64	\$119.87	\$124.40	\$128.32	\$132.62	3.4%
MUSKEGON	\$67.00	\$69.00	\$72.25	\$77.00	\$81.50	\$85.50	\$89.50	\$96.00	\$99.00	\$102.00	3.0%
NORTH CENTRAL	\$67.70	\$69.50	\$72.00	\$72.00	\$74.50	\$77.50	\$87.00	\$96.00	\$102.75	\$108.00	5.1%
NORTHWESTERN	\$73.40	\$77.40	\$77.40	\$79.70	\$82.10	\$84.60	\$86.30	\$90.90	\$96.35	\$103.70	7.6%
OAKLAND	\$58.50	\$60.10	\$60.10	\$66.70	\$66.70	\$71.40	\$76.40	\$82.00	\$88.00	\$88.00	0.0%
ST. CLAIR	\$81.50	\$86.50	\$86.50	\$89.00	\$91.00	\$94.50	\$96.00	\$99.00	\$102.00	\$105.00	2.9%
SCHOOLCRAFT	\$70.00	\$73.00	\$77.00	\$80.00	\$84.00	\$87.00	\$90.00	\$93.00	\$96.00	\$102.00	6.2%
SOUTHWESTERN	\$78.25	\$82.50	\$88.25	\$93.75	\$99.25	\$104.25	\$109.50	\$111.25	\$113.00	\$115.25	2.0%
WASHTENAW	\$67.00	\$70.00	\$73.00	\$80.00	\$85.00	\$89.00	\$91.00	\$93.00	\$94.00	\$94.00	0.0%
WAYNE COUNTY	\$56.80	\$57.65	\$67.65	\$79.00	\$89.00	\$99.00	\$102.00	\$105.00	\$107.10	\$107.10	0.0%
WEST SHORE	\$69.00	\$72.00	\$72.00	\$76.00	\$79.00	\$83.00	\$86.00	\$88.75	\$91.00	\$96.00	5.5%
STATE AVERAGE	\$71.68	\$74.30	\$76.70	\$81.38	\$85.91	\$90.03	\$94.43	\$98.13	\$102.13	\$106.10	3.9%

TABLE 15 - OUT-OF-DISTRICT TUITION RATE

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	1 YEAR CHANGE
ALPENA	\$120.00	\$126.00	\$126.00	\$138.00	\$154.00	\$166.00	\$175.00	\$181.00	\$189.00	\$197.00	4.2%
BAY DE NOC	\$120.00	\$126.00	\$137.50	\$147.00	\$172.00	\$177.00	\$183.00	\$188.00	\$191.00	\$199.00	4.2%
DELTA	\$115.00	\$119.00	\$119.00	\$124.00	\$130.00	\$135.00	\$142.00	\$146.90	\$159.00	\$170.00	6.9%
GLEN OAKS	\$105.00	\$108.00	\$115.00	\$120.00	\$128.00	\$138.00	\$153.00	\$158.00	\$166.00	\$172.00	3.6%
GOGEBIC	\$99.00	\$102.00	\$109.00	\$116.00	\$128.00	\$134.00	\$140.00	\$144.00	\$150.00	\$156.00	4.0%
GRAND RAPIDS	\$157.00	\$173.00	\$181.00	\$196.00	\$209.50	\$215.00	\$221.50	\$228.00	\$232.00	\$238.00	2.6%
HENRY FORD	\$115.00	\$120.00	\$130.00	\$130.00	\$135.00	\$135.00	\$142.00	\$149.25	\$158.00	\$161.00	1.9%
JACKSON	\$118.00	\$122.00	\$127.00	\$134.00	\$141.50	\$159.00	\$161.00	\$161.00	\$172.00	\$195.00	13.4%
KALAMAZOO VALLEY	\$105.00	\$108.00	\$113.00	\$126.00	\$132.00	\$136.00	\$151.00	\$156.00	\$163.00	\$172.00	5.5%
KELLOGG	\$111.00	\$114.25	\$115.87	\$124.00	\$130.00	\$137.12	\$146.87	\$156.50	\$161.25	\$169.37	5.0%
KIRTLAND	\$135.20	\$142.00	\$142.00	\$149.00	\$119.00	\$128.00	\$134.00	\$137.00	\$146.00	\$158.00	8.2%
LAKE MICHIGAN	\$102.00	\$108.00	\$108.00	\$114.00	\$122.00	\$128.00	\$134.50	\$138.40	\$145.50	\$145.50	0.0%
LANSING	\$134.00	\$134.00	\$134.00	\$140.00	\$158.00	\$162.00	\$166.00	\$170.00	\$176.00	\$198.00	12.5%
MACOMB	\$107.00	\$110.00	\$110.00	\$122.00	\$128.00	\$131.00	\$136.00	\$140.00	\$160.00	\$180.00	12.5%
MID MICHIGAN	\$119.25	\$130.00	\$139.00	\$150.00	\$161.00	\$172.00	\$182.00	\$185.00	\$188.00	\$196.00	4.3%
MONROE	\$110.00	\$115.00	\$115.00	\$124.00	\$132.00	\$144.00	\$158.00	\$163.00	\$177.00	\$186.00	5.1%
MONTCALM	\$111.00	\$128.00	\$133.00	\$146.00	\$153.00	\$164.00	\$171.00	\$180.00	\$187.00	\$187.00	0.0%
MOTT	\$122.85	\$126.80	\$129.53	\$139.99	\$154.74	\$166.34	\$174.45	\$180.72	\$183.48	\$183.44	0.0%
MUSKEGON	\$107.00	\$113.50	\$119.00	\$135.00	\$143.00	\$153.00	\$160.00	\$178.00	\$184.00	\$190.00	3.3%
NORTH CENTRAL	\$109.80	\$114.20	\$118.50	\$118.50	\$123.00	\$128.00	\$143.75	\$158.75	\$170.00	\$179.00	5.3%
NORTHWESTERN	\$132.00	\$142.00	\$146.00	\$151.80	\$159.40	\$165.90	\$170.90	\$180.00	\$190.80	\$205.30	7.6%
OAKLAND	\$99.00	\$101.70	\$101.70	\$112.90	\$112.90	\$125.30	\$139.10	\$154.00	\$171.00	\$171.00	0.0%
ST. CLAIR	\$150.00	\$165.00	\$165.00	\$170.00	\$177.00	\$184.00	\$187.00	\$192.00	\$198.00	\$204.00	3.0%
SCHOOLCRAFT	\$103.00	\$107.00	\$113.00	\$118.00	\$123.00	\$127.00	\$131.00	\$135.00	\$139.00	\$148.00	6.5%
SOUTHWESTERN	\$99.75	\$105.25	\$112.75	\$120.50	\$128.50	\$134.75	\$141.50	\$144.25	\$146.75	\$150.25	2.4%
WASHTENAW	\$115.00	\$121.00	\$124.00	\$131.00	\$136.00	\$142.00	\$146.00	\$149.00	\$152.00	\$155.00	2.0%
WAYNE COUNTY	\$73.40	\$90.00	\$100.00	\$100.00	\$110.00	\$110.00	\$113.00	\$116.00	\$118.30	\$118.30	0.0%
WEST SHORE	\$114.00	\$120.00	\$126.00	\$133.00	\$138.00	\$150.00	\$155.00	\$160.00	\$160.00	\$160.00	0.0%
STATE AVERAGE	\$114.62	\$121.13	\$125.35	\$133.24	\$140.66	\$148.12	\$155.66	\$161.78	\$169.07	\$176.58	4.4%

SECTION II: INSTRUCTION AND ENROLLMENT

TABLE 16 - GROUPING OF LIKE
COMMUNITY COLLEGES 2015-2016

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$13,685,250	963	1,137	1,833
BAY DE NOC	\$18,943,562	1,018	1,237	3,670
GLEN OAKS	\$11,185,164	638	761	1,497
GOGEBIC	\$10,328,489	747	906	1,337
KIRTLAND	\$16,094,200	912	1,106	2,293
MID MICHIGAN	\$24,572,736	2,457	2,852	5,604
MONTCALM	\$16,732,141	965	1,023	3,088
NORTH CENTRAL	\$16,738,778	1,315	1,635	3,583
SOUTHWESTERN	\$22,449,905	1,520	1,859	2,784
WEST SHORE	\$17,743,217	736	875	2,363
GROUP 2				
JACKSON	\$44,642,389	3,613	4,091	7,782
KELLOGG	\$36,801,288	2,866	3,401	10,477
LAKE MICHIGAN	\$35,517,693	2,141	2,675	5,816
MONROE	\$28,180,721	1,805	2,186	6,615
MUSKEGON	\$39,602,427	2,780	3,067	7,201
NORTHWESTERN	\$44,537,449	2,641	3,442	11,762
ST. CLAIR	\$29,061,363	2,412	2,753	5,167
GROUP 3				
DELTA	\$69,818,091	6,031	6,653	13,686
GRAND RAPIDS	\$106,106,884	9,096	10,423	21,520
HENRY FORD	\$84,881,064	8,900	9,914	20,125
KALAMAZOO VALLEY	\$57,956,771	5,381	6,371	13,216
MOTT	\$90,938,324	5,055	6,748	13,756
SCHOOLCRAFT	\$82,056,138	7,882	9,518	31,367
WASHTENAW	\$101,479,395	7,859	9,683	21,132
WAYNE COUNTY	\$126,613,670	8,565	9,810	55,822
GROUP 4				
LANSING	\$121,601,334	9,570	11,554	25,527
MACOMB	\$140,039,409	14,295	17,841	39,682
OAKLAND	\$146,918,197	13,225	15,049	38,610
STATE AGGREGATE	\$1,555,226,049	125,388	148,570	377,315

TABLE 17 - DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY	2013-2014	% OF TOTAL	2014-2015	% OF TOTAL	2015-2016	% OF TOTAL
1.1 GENERAL EDUCATION	82,710	57.5%	77,363	57.8%	73,351	58.5%
1.2 BUSINESS & HUMAN SERVICES	28,618	19.9%	26,595	19.9%	24,375	19.4%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	6,713	4.7%	6,627	4.9%	6,462	5.2%
1.4 HEALTH OCCUPATIONS	11,211	7.8%	10,602	7.9%	10,178	8.1%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	13,374	9.3%	11,693	8.7%	9,920	7.9%
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	1,207	0.8%	743	0.6%	1,106	0.9%
1.0 ALL INSTRUCTION	143,829		133,895		125,388	

**TABLE 18 - DISTRIBUTION OF CONTACT HOUR EQUATED
STUDENT (CHES)**

ACS CODE & SUB-ACTIVITY	2013-2014	% OF TOTAL	2014-2015	% OF TOTAL	2015-2016	% OF TOTAL
1.1 GENERAL EDUCATION	91,910	54.3%	86,073	54.4%	81,410	54.8%
1.2 BUSINESS & HUMAN SERVICES	33,106	19.6%	30,709	19.4%	28,110	18.9%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	9,333	5.5%	9,418	6.0%	9,360	6.3%
1.4 HEALTH OCCUPATIONS	17,860	10.6%	17,050	10.8%	16,480	11.1%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	14,125	8.4%	12,449	7.9%	10,647	7.2%
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	2,825	1.6%	2,561	1.6%	2,566	1.7%
1.0 ALL INSTRUCTION	169,161		158,255		148,570	

TABLE 19 - STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIOS 2015-2016

ACS CODE & SUB-ACTIVITY	COLUMN A COLUMN B / 16	COLUMN B SCOH / SCRH	COLUMN C SCOH	COLUMN D SCRH
1.1 GENERAL EDUCATION	1.11	17.8	40,378,900	2,273,874
1.2 BUSINESS & HUMAN SERVICES	1.16	18.5	13,942,408	755,686
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	1.45	23.2	4,641,667	200,220
1.4 HEALTH OCCUPATIONS	1.62	25.9	8,175,166	315,560
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	1.08	17.2	5,280,649	307,529
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	3.36	53.7	1,839,453	34,224
1.0 ALL INSTRUCTION	1.19	19.0	73,691,074	3,887,093

TABLE 20 - UNDUPLICATED HEADCOUNT
PER FYES AND CHES 2015-2016

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	1.90	1.61	1,833	963	1,137
BAY DE NOC	3.61	2.97	3,670	1,018	1,237
GLEN OAKS	2.35	1.97	1,497	638	761
GOGEBIC	1.79	1.48	1,337	747	906
KIRTLAND	2.51	2.07	2,293	912	1,106
MID MICHIGAN	2.28	1.96	5,604	2,457	2,852
MONTCALM	3.20	3.02	3,088	965	1,023
NORTH CENTRAL	2.72	2.19	3,583	1,315	1,635
SOUTHWESTERN	1.83	1.50	2,784	1,520	1,859
WEST SHORE	3.21	2.70	2,363	736	875
GROUP 2					
JACKSON	2.15	1.90	7,782	3,613	4,091
KELLOGG	3.66	3.08	10,477	2,866	3,401
LAKE MICHIGAN	2.72	2.17	5,816	2,141	2,675
MONROE	3.66	3.03	6,615	1,805	2,186
MUSKEGON	2.59	2.35	7,201	2,780	3,067
NORTHWESTERN	4.45	3.42	11,762	2,641	3,442
ST. CLAIR	2.14	1.88	5,167	2,412	2,753
GROUP 3					
DELTA	2.27	2.06	13,686	6,031	6,653
GRAND RAPIDS	2.37	2.06	21,520	9,096	10,423
HENRY FORD	2.26	2.03	20,125	8,900	9,914
KALAMAZOO VALLEY	2.46	2.07	13,216	5,381	6,371
MOTT	2.72	2.04	13,756	5,055	6,748
SCHOOLCRAFT	3.98	3.30	31,367	7,882	9,518
WASHTENAW	2.69	2.18	21,132	7,859	9,683
WAYNE COUNTY	6.52	5.69	55,822	8,565	9,810
GROUP 4					
LANSING	2.67	2.21	25,527	9,570	11,554
MACOMB	2.78	2.22	39,682	14,295	17,841
OAKLAND	2.92	2.57	38,610	13,225	15,049
STATE AGGREGATE	3.01	2.54	377,315	125,388	148,570

TABLE 21 - IN-DISTRICT UNDUPLICATED
HEADCOUNT 2015-2016

	% IN-DISTRICT STUDENTS	IN-DISTRICT	OUT-OF-DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	52.8%	967	866	1,833
BAY DE NOC	37.6%	1,380	2,290	3,670
GLEN OAKS	83.1%	1,244	253	1,497
GOGEBIC	22.1%	296	1,041	1,337
KIRTLAND	53.7%	1,231	1,062	2,293
MID MICHIGAN	31.7%	1,778	3,826	5,604
MONTCALM	72.2%	2,228	860	3,088
NORTH CENTRAL	44.8%	1,606	1,977	3,583
SOUTHWESTERN	37.9%	1,056	1,728	2,784
WEST SHORE	88.1%	2,082	281	2,363
GROUP 2				
JACKSON	48.6%	3,785	3,997	7,782
KELLOGG	53.1%	5,562	4,915	10,477
LAKE MICHIGAN	81.3%	4,728	1,088	5,816
MONROE	77.6%	5,131	1,484	6,615
MUSKEGON	66.9%	4,814	2,387	7,201
NORTHWESTERN	64.3%	7,563	4,199	11,762
ST. CLAIR	83.5%	4,312	855	5,167
GROUP 3				
DELTA	82.6%	11,303	2,383	13,686
GRAND RAPIDS	72.3%	15,556	5,964	21,520
HENRY FORD	34.0%	6,836	13,289	20,125
KALAMAZOO VALLEY	77.2%	10,207	3,009	13,216
MOTT	76.2%	10,484	3,272	13,756
SCHOOLCRAFT	43.4%	13,619	17,748	31,367
WASHTENAW	54.8%	11,573	9,559	21,132
WAYNE COUNTY	87.6%	48,913	6,909	55,822
GROUP 4				
LANSING	57.6%	14,691	10,836	25,527
MACOMB	76.2%	30,241	9,441	39,682
OAKLAND	75.8%	29,255	9,355	38,610
STATE AGGREGATE	66.9%	252,441	124,874	377,315

SECTION III: REVENUES

TABLE 22 - OPERATING FUND
REVENUE 2015-2016

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$5,448,781	40%	\$2,577,183	19%	\$5,464,400	40%	\$194,886	1%	\$13,685,250
BAY DE NOC	\$7,128,912	38%	\$3,887,241	21%	\$5,490,200	29%	\$2,437,209	13%	\$18,943,562
GLEN OAKS	\$2,937,390	26%	\$5,545,520	50%	\$2,551,100	23%	\$151,154	1%	\$11,185,164
GOGEBIC	\$4,204,417	41%	\$1,438,339	14%	\$4,509,900	44%	\$175,833	2%	\$10,328,489
KIRTLAND	\$5,657,114	35%	\$6,968,408	43%	\$3,221,500	20%	\$247,178	2%	\$16,094,200
MID MICHIGAN	\$17,360,636	71%	\$2,296,994	9%	\$4,757,700	19%	\$157,406	1%	\$24,572,736
MONTCALM	\$5,093,541	30%	\$5,904,506	35%	\$3,280,600	20%	\$2,453,494	15%	\$16,732,141
NORTH CENTRAL	\$7,217,037	43%	\$5,688,234	34%	\$3,224,800	19%	\$608,707	4%	\$16,738,778
SOUTHWESTERN	\$9,941,480	44%	\$5,306,329	24%	\$6,657,600	30%	\$544,496	2%	\$22,449,905
WEST SHORE	\$2,928,881	17%	\$9,102,883	51%	\$2,446,200	14%	\$3,265,253	18%	\$17,743,217
GROUP 2									
JACKSON	\$23,789,543	53%	\$4,955,621	11%	\$12,245,300	27%	\$3,651,925	8%	\$44,642,389
KELLOGG	\$15,337,131	42%	\$10,113,146	27%	\$9,950,100	27%	\$1,400,911	4%	\$36,801,288
LAKE MICHIGAN	\$11,095,820	31%	\$15,397,027	43%	\$5,417,700	15%	\$3,607,146	10%	\$35,517,693
MONROE	\$9,689,559	34%	\$12,317,196	44%	\$5,969,706	21%	\$204,260	1%	\$28,180,721
MUSKEGON	\$15,981,142	40%	\$10,760,996	27%	\$9,020,700	23%	\$3,839,589	10%	\$39,602,427
NORTHWESTERN	\$23,044,788	52%	\$9,817,953	22%	\$9,200,500	21%	\$2,474,208	6%	\$44,537,449
ST. CLAIR	\$11,320,059	39%	\$9,907,331	34%	\$7,158,000	25%	\$675,973	2%	\$29,061,363
GROUP 3									
DELTA	\$30,664,833	44%	\$23,034,150	33%	\$14,704,000	21%	\$1,415,108	2%	\$69,818,091
GRAND RAPIDS	\$53,118,951	50%	\$29,903,376	28%	\$18,187,300	17%	\$4,897,257	5%	\$106,106,884
HENRY FORD	\$47,414,273	56%	\$14,116,547	17%	\$21,893,300	26%	\$1,456,944	2%	\$84,881,064
KALAMAZOO VALLEY	\$23,836,950	41%	\$19,468,566	34%	\$12,689,400	22%	\$1,961,855	3%	\$57,956,771
MOTT	\$34,702,564	38%	\$25,825,520	28%	\$15,901,700	17%	\$14,508,540	16%	\$90,938,324
SCHOOLCRAFT	\$40,818,710	50%	\$23,296,021	28%	\$12,706,400	15%	\$5,235,007	6%	\$82,056,138
WASHTENAW	\$32,343,041	32%	\$49,297,668	49%	\$13,301,100	13%	\$6,537,586	6%	\$101,479,395
WAYNE COUNTY	\$37,220,188	29%	\$70,389,204	56%	\$16,989,800	13%	\$2,014,478	2%	\$126,613,670
GROUP 4									
LANSING	\$46,831,687	39%	\$39,207,101	32%	\$31,545,505	26%	\$4,017,041	3%	\$121,601,334
MACOMB	\$58,436,151	42%	\$36,203,554	26%	\$33,239,500	24%	\$12,160,204	9%	\$140,039,409
OAKLAND	\$45,333,572	31%	\$79,964,027	54%	\$21,429,400	15%	\$191,198	0%	\$146,918,197
STATE AGGREGATE	\$628,897,151	40.4%	\$532,690,641	34.3%	\$313,153,411	20.1%	\$80,484,846	5.2%	\$1,555,226,049

TABLE 23 - OPERATING FUND
REVENUE PER FYES 2015-2016

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$14,211	\$5,658	\$2,676	\$5,674	\$202
BAY DE NOC	\$18,609	\$7,003	\$3,819	\$5,393	\$2,394
GLEN OAKS	\$17,532	\$4,604	\$8,692	\$3,999	\$237
GOGEBIC	\$13,827	\$5,628	\$1,925	\$6,037	\$235
KIRTLAND	\$17,647	\$6,203	\$7,641	\$3,532	\$271
MID MICHIGAN	\$10,001	\$7,066	\$935	\$1,936	\$64
MONTCALM	\$17,339	\$5,278	\$6,119	\$3,400	\$2,542
NORTH CENTRAL	\$12,729	\$5,488	\$4,326	\$2,452	\$463
SOUTHWESTERN	\$14,770	\$6,540	\$3,491	\$4,380	\$358
WEST SHORE	\$24,108	\$3,979	\$12,368	\$3,324	\$4,436
GROUP 2					
JACKSON	\$12,356	\$6,584	\$1,372	\$3,389	\$1,011
KELLOGG	\$12,841	\$5,351	\$3,529	\$3,472	\$489
LAKE MICHIGAN	\$16,589	\$5,183	\$7,192	\$2,530	\$1,685
MONROE	\$15,613	\$5,368	\$6,824	\$3,307	\$113
MUSKEGON	\$14,245	\$5,749	\$3,871	\$3,245	\$1,381
NORTHWESTERN	\$16,864	\$8,726	\$3,718	\$3,484	\$937
ST. CLAIR	\$12,049	\$4,693	\$4,108	\$2,968	\$280
GROUP 3					
DELTA	\$11,577	\$5,085	\$3,819	\$2,438	\$235
GRAND RAPIDS	\$11,665	\$5,840	\$3,288	\$1,999	\$538
HENRY FORD	\$9,537	\$5,327	\$1,586	\$2,460	\$164
KALAMAZOO VALLEY	\$10,771	\$4,430	\$3,618	\$2,358	\$365
MOTT	\$17,990	\$6,865	\$5,109	\$3,146	\$2,870
SCHOOLCRAFT	\$10,411	\$5,179	\$2,956	\$1,612	\$664
WASHTENAW	\$12,913	\$4,115	\$6,273	\$1,692	\$832
WAYNE COUNTY	\$14,783	\$4,346	\$8,218	\$1,984	\$235
GROUP 4					
LANSING	\$12,707	\$4,894	\$4,097	\$3,296	\$420
MACOMB	\$9,796	\$4,088	\$2,533	\$2,325	\$851
OAKLAND	\$11,109	\$3,428	\$6,046	\$1,620	\$14
STATE AGGREGATE	\$12,403	\$5,016	\$4,248	\$2,497	\$642
STATE AVERAGE	\$14,092	\$5,454	\$4,648	\$3,123	\$867

TABLE 24 - OPERATING FUND REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES) 2015-2016

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$12,036	\$4,792	\$2,267	\$4,806	\$171
BAY DE NOC	\$15,314	\$5,763	\$3,142	\$4,438	\$1,970
GLEN OAKS	\$14,698	\$3,860	\$7,287	\$3,352	\$199
GOGEBIC	\$11,400	\$4,641	\$1,588	\$4,978	\$194
KIRTLAND	\$14,552	\$5,115	\$6,301	\$2,913	\$223
MID MICHIGAN	\$8,616	\$6,087	\$805	\$1,668	\$55
MONTCALM	\$16,356	\$4,979	\$5,772	\$3,207	\$2,398
NORTH CENTRAL	\$10,238	\$4,414	\$3,479	\$1,972	\$372
SOUTHWESTERN	\$12,076	\$5,348	\$2,854	\$3,581	\$293
WEST SHORE	\$20,278	\$3,347	\$10,403	\$2,796	\$3,732
GROUP 2					
JACKSON	\$10,912	\$5,815	\$1,211	\$2,993	\$893
KELLOGG	\$10,821	\$4,510	\$2,974	\$2,926	\$412
LAKE MICHIGAN	\$13,278	\$4,148	\$5,756	\$2,025	\$1,348
MONROE	\$12,891	\$4,433	\$5,635	\$2,731	\$93
MUSKEGON	\$12,912	\$5,211	\$3,509	\$2,941	\$1,252
NORTHWESTERN	\$12,939	\$6,695	\$2,852	\$2,673	\$719
ST. CLAIR	\$10,556	\$4,112	\$3,599	\$2,600	\$246
GROUP 3					
DELTA	\$10,494	\$4,609	\$3,462	\$2,210	\$213
GRAND RAPIDS	\$10,180	\$5,096	\$2,869	\$1,745	\$470
HENRY FORD	\$8,562	\$4,783	\$1,424	\$2,208	\$147
KALAMAZOO VALLEY	\$9,097	\$3,741	\$3,056	\$1,992	\$308
MOTT	\$13,476	\$5,143	\$3,827	\$2,357	\$2,150
SCHOOLCRAFT	\$8,621	\$4,289	\$2,448	\$1,335	\$550
WASHTENAW	\$10,480	\$3,340	\$5,091	\$1,374	\$675
WAYNE COUNTY	\$12,907	\$3,794	\$7,175	\$1,732	\$205
GROUP 4					
LANSING	\$10,525	\$4,053	\$3,393	\$2,730	\$348
MACOMB	\$7,849	\$3,275	\$2,029	\$1,863	\$682
OAKLAND	\$9,763	\$3,012	\$5,314	\$1,424	\$13
STATE AGGREGATE	\$10,468	\$4,233	\$3,585	\$2,108	\$542
STATE AVERAGE	\$11,851	\$4,586	\$3,912	\$2,628	\$726

TABLE 25 - TAXABLE VALUE AND MILLAGE RATES 2015-2016

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	\$1,078	\$1,037,803	963	0.0000	0.0000	2.5000	2.5000	2.5000
BAY DE NOC	\$1,185	\$1,206,534	1,018	0.0000	1.0000	2.5000	2.3076	3.3076
GLEN OAKS	\$3,117	\$1,988,409	638	0.0000	0.0000	3.0000	2.7249	2.7249
GOGEBIC	\$673	\$502,635	747	1.5000	0.0000	1.5000	1.3129	2.8129
KIRTLAND	\$3,243	\$2,957,353	912	0.0000	0.1100	2.5000	2.1093	2.2193
MID MICHIGAN	\$766	\$1,881,520	2,457	0.0000	0.0000	1.5000	1.2232	1.2232
MONTCALM	\$2,296	\$2,215,494	965	0.0000	0.0000	2.7200	0.0000	2.7200
NORTH CENTRAL	\$2,049	\$2,694,572	1,315	0.0000	0.2679	2.7500	2.1091	2.3770
SOUTHWESTERN	\$1,428	\$2,169,816	1,520	0.0000	0.0000	3.0000	2.4280	2.4280
WEST SHORE	\$3,923	\$2,887,015	736	0.9732	0.0000	2.2116	2.1175	3.0907
GROUP 2								
JACKSON	\$1,188	\$4,293,158	3,613	0.0000	0.0000	1.3300	1.1446	1.1446
KELLOGG	\$1,211	\$3,469,824	2,866	0.7500	0.0000	2.9500	2.8636	3.6136
LAKE MICHIGAN	\$4,165	\$8,916,810	2,141	0.0000	0.0000	1.8202	1.7854	1.7854
MONROE	\$3,139	\$5,666,210	1,805	0.0000	0.0000	2.2500	2.1794	2.1794
MUSKEGON	\$1,565	\$4,351,224	2,780	0.0000	0.3400	2.4000	2.2037	2.5437
NORTHWESTERN	\$1,750	\$4,620,529	2,641	0.0000	0.6600	2.5742	2.1700	2.8300
ST. CLAIR	\$2,183	\$5,266,356	2,412	0.0000	0.0000	1.9951	1.8891	1.8891
GROUP 3								
DELTA	\$1,874	\$11,302,781	6,031	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	\$2,364	\$21,498,824	9,096	0.0000	0.0000	1.9000	1.7865	1.7865
HENRY FORD	\$382	\$3,399,884	8,900	0.0000	0.3200	4.0000	4.0000	4.3200
KALAMAZOO VALLEY	\$1,516	\$8,159,507	5,381	0.0000	0.0000	2.5000	2.4089	2.4089
MOTT	\$1,823	\$9,215,518	5,055	0.0000	0.8700	2.0500	1.9896	2.8596
SCHOOLCRAFT	\$1,700	\$13,402,674	7,882	0.0000	0.0000	2.2700	1.7967	1.7967
WASHTENAW	\$1,858	\$14,601,860	7,859	0.0000	0.0000	3.8000	3.4576	3.4576
WAYNE COUNTY	\$2,734	\$23,420,811	8,565	0.0000	0.0000	3.2500	3.2408	3.2408
GROUP 4								
LANSING	\$1,092	\$10,451,534	9,570	0.0000	0.0000	4.0000	3.8072	3.8072
MACOMB	\$1,787	\$25,538,715	14,295	0.0000	0.1090	1.4640	1.4212	1.5302
OAKLAND	\$3,890	\$51,443,803	13,225	0.0000	0.0000	0.0000	1.5819	1.5819
STATE AGGREGATE	\$1,982	\$248,561,173	125,388	0.1151	0.1313	2.3865	2.1643	2.5079

TABLE 26 - PELL FUNDS

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
ALPENA	\$0	\$0	\$0	\$0	\$0	\$0	\$4,137,060	\$3,597,682	\$2,550,728
BAY DE NOC	\$0	\$0	\$0	\$0	\$0	\$0	\$5,464,891	\$5,056,719	\$3,044,349
DELTA	\$0	\$0	\$0	\$0	\$0	\$0	\$20,332,981	\$18,480,576	\$14,806,794
GLEN OAKS	\$0	\$0	\$0	\$0	\$0	\$0	\$2,681,815	\$5,253,350	\$1,430,089
GOGEBIC	\$0	\$0	\$0	\$0	\$0	\$0	\$2,287,507	\$2,218,810	\$1,617,072
GRAND RAPIDS	\$0	\$0	\$0	\$0	\$0	\$0	\$28,898,519	\$25,809,531	\$18,087,416
HENRY FORD	\$0	\$0	\$0	\$0	\$0	\$0	\$41,882,065	\$41,882,064	\$27,685,996
JACKSON	\$0	\$0	\$0	\$0	\$0	\$0	\$10,835,404	\$9,556,905	\$8,611,472
KALAMAZOO									
VALLEY	\$0	\$0	\$0	\$0	\$0	\$0	\$19,529,731	\$16,664,636	\$11,932,562
KELLOGG	\$0	\$0	\$0	\$0	\$0	\$0	\$13,057,910	\$11,806,851	\$7,867,325
KIRTLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$4,125,644	\$4,185,565	\$2,887,129
LAKE MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$788,943	\$7,112,711	\$5,736,536
LANSING	\$0	\$0	\$0	\$0	\$0	\$0	\$29,347,419	\$26,380,689	\$18,705,818
MACOMB	\$0	\$0	\$0	\$0	\$0	\$0	\$29,933,412	\$29,295,245	\$25,757,348
MID MICHIGAN	\$0	\$0	\$0	\$0	\$0	\$0	\$9,176,558	\$8,281,090	\$6,683,770
MONROE	\$0	\$0	\$0	\$0	\$0	\$0	\$5,683,423	\$4,925,162	\$3,568,793
MONTCALM	\$0	\$0	\$0	\$0	\$0	\$0	\$4,010,225	\$3,811,547	\$2,699,020
MOTT	\$0	\$0	\$0	\$0	\$0	\$0	\$24,112,196	\$22,840,850	\$16,251,046
MUSKEGON	\$0	\$0	\$0	\$0	\$0	\$0	\$8,249,799	\$7,482,771	\$5,548,853
NORTH CENTRAL	\$0	\$0	\$0	\$0	\$0	\$0	\$4,208,424	\$3,859,452	\$2,964,287
NORTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,741,266	\$5,312,273
OAKLAND	\$0	\$0	\$0	\$0	\$0	\$0	\$21,529,088	\$38,540,245	\$21,850,205
ST. CLAIR	\$0	\$0	\$0	\$0	\$0	\$0	\$7,236,405	\$6,299,362	\$4,566,073
SCHOOLCRAFT	\$0	\$0	\$0	\$0	\$0	\$0	\$19,044,939	\$17,655,030	\$13,979,373
SOUTHWESTERN	\$0	\$0	\$0	\$0	\$0	\$0	\$5,686,541	\$5,785,915	\$4,103,101
WASHTENAW	\$0	\$0	\$0	\$0	\$0	\$0	\$17,594,401	\$17,159,622	\$14,497,239
WAYNE COUNTY	\$0	\$0	\$0	\$0	\$0	\$0	\$49,574,935	\$49,224,920	\$36,212,054
WEST SHORE	\$0	\$0	\$0	\$0	\$0	\$0	\$3,041,524	\$2,559,383	\$1,930,505
STATE TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$406,788,164	\$402,467,949	\$290,887,226

SECTION IV: EXPENDITURES

TABLE 27 - OPERATING FUND
EXPENDITURES 2015-2016

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1							
ALPENA	\$8,281,681	\$90,406	\$1,150,243	\$1,670,404	\$2,387,094	\$1,597,799	\$15,177,627
BAY DE NOC	\$8,714,754	\$259,513	\$1,422,652	\$1,391,750	\$2,759,509	\$1,998,156	\$16,546,334
GLEN OAKS	\$3,342,324	\$6,654	\$1,114,698	\$1,515,214	\$2,527,686	\$977,264	\$9,483,840
GOGEBIC	\$4,498,413	\$180,847	\$894,281	\$1,739,798	\$1,893,443	\$759,240	\$9,966,022
KIRTLAND	\$5,561,363	\$32,461	\$2,152,699	\$2,336,031	\$2,006,970	\$1,630,257	\$13,719,781
MID MICHIGAN	\$11,137,719	\$486,487	\$2,810,899	\$3,427,302	\$3,842,303	\$2,429,428	\$24,134,138
MONTCALM	\$6,564,394	\$340,813	\$2,500,314	\$1,348,594	\$1,189,168	\$1,404,641	\$13,347,924
NORTH CENTRAL	\$6,597,569	\$180,880	\$1,896,813	\$2,752,547	\$2,097,202	\$1,683,039	\$15,208,050
SOUTHWESTERN	\$7,632,746	\$75,000	\$1,940,213	\$2,842,568	\$3,706,767	\$2,837,826	\$19,035,120
WEST SHORE	\$4,572,042	\$468,031	\$1,600,610	\$1,198,426	\$2,990,373	\$1,768,574	\$12,598,056
GROUP 2							
JACKSON	\$18,889,872	\$1,030,490	\$3,110,840	\$6,783,060	\$4,959,624	\$5,084,982	\$39,858,868
KELLOGG	\$19,279,944	\$174,978	\$6,217,996	\$3,869,292	\$4,173,632	\$4,041,410	\$37,757,252
LAKE MICHIGAN	\$9,973,138	\$2,078	\$3,201,335	\$4,012,935	\$5,060,597	\$3,477,032	\$25,727,115
MONROE	\$12,382,078	\$215,690	\$3,944,382	\$3,005,815	\$3,224,710	\$3,102,840	\$25,875,515
MUSKEGON	\$16,280,770	\$545,876	\$3,803,080	\$4,846,063	\$3,703,579	\$3,514,192	\$32,693,560
NORTHWESTERN	\$19,251,463	\$361,355	\$7,368,664	\$5,865,856	\$6,497,754	\$4,982,313	\$44,327,405
ST. CLAIR	\$12,413,178	\$186,645	\$3,313,043	\$3,674,452	\$3,979,196	\$3,227,834	\$26,794,348
GROUP 3							
DELTA	\$35,743,803	\$1,100,647	\$9,411,324	\$7,203,943	\$8,212,061	\$6,173,739	\$67,845,517
GRAND RAPIDS	\$54,196,620	\$1,413,809	\$13,580,205	\$9,585,982	\$13,390,761	\$12,728,914	\$104,896,291
HENRY FORD	\$47,242,088	\$0	\$6,711,515	\$11,663,484	\$9,370,199	\$9,196,376	\$84,183,662
KALAMAZOO							
VALLEY	\$26,816,072	\$1,211,625	\$5,447,677	\$6,237,761	\$6,239,888	\$5,943,017	\$51,896,040
MOTT	\$29,105,691	\$466,185	\$10,174,058	\$11,736,265	\$9,921,855	\$11,181,640	\$72,585,694
SCHOOLCRAFT	\$34,972,901	\$2,472,203	\$12,422,643	\$13,547,173	\$9,172,033	\$9,538,640	\$82,125,593
WASHTENAW	\$42,144,375	\$829,183	\$11,531,492	\$11,743,993	\$11,795,570	\$11,429,640	\$89,474,253
WAYNE COUNTY	\$41,041,278	\$1,760,025	\$13,881,378	\$21,888,581	\$16,123,574	\$14,525,741	\$109,220,577
GROUP 4							
LANSING	\$43,608,853	\$989,181	\$20,161,746	\$13,504,410	\$14,774,142	\$13,542,426	\$106,580,758
MACOMB	\$54,753,369	\$4,037,503	\$19,114,208	\$15,126,864	\$15,909,452	\$14,636,411	\$123,577,807
OAKLAND	\$57,564,110	\$125,602	\$21,162,043	\$14,232,863	\$17,475,040	\$17,327,447	\$127,887,105
STATE AGGREGATE	\$642,562,608	\$19,044,167	\$192,041,051	\$188,751,426	\$189,384,182	\$170,740,818	\$1,402,524,252

TABLE 28 - EXPENDITURES BY ACTIVITY (PERCENTAGES) 2015-2016

	INSTRUCTION	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1						
ALPENA	54.6%	0.6%	7.6%	11.0%	15.7%	10.5%
BAY DE NOC	52.7%	1.6%	8.6%	8.4%	16.7%	12.1%
GLEN OAKS	35.2%	0.1%	11.8%	16.0%	26.7%	10.3%
GOGEBIC	45.1%	1.8%	9.0%	17.5%	19.0%	7.6%
KIRTLAND	40.5%	0.2%	15.7%	17.0%	14.6%	11.9%
MID MICHIGAN	46.1%	2.0%	11.6%	14.2%	15.9%	10.1%
MONTCALM	49.2%	2.6%	18.7%	10.1%	8.9%	10.5%
NORTH CENTRAL	43.4%	1.2%	12.5%	18.1%	13.8%	11.1%
SOUTHWESTERN	40.1%	0.4%	10.2%	14.9%	19.5%	14.9%
WEST SHORE	36.3%	3.7%	12.7%	9.5%	23.7%	14.0%
GROUP 2						
JACKSON	47.4%	2.6%	7.8%	17.0%	12.4%	12.8%
KELLOGG	51.1%	0.5%	16.5%	10.2%	11.1%	10.7%
LAKE MICHIGAN	38.8%	0.0%	12.4%	15.6%	19.7%	13.5%
MONROE	47.9%	0.8%	15.2%	11.6%	12.5%	12.0%
MUSKEGON	49.8%	1.7%	11.6%	14.8%	11.3%	10.7%
NORTHWESTERN	43.4%	0.8%	16.6%	13.2%	14.7%	11.2%
ST. CLAIR	46.3%	0.7%	12.4%	13.7%	14.9%	12.0%
GROUP 3						
DELTA	52.7%	1.6%	13.9%	10.6%	12.1%	9.1%
GRAND RAPIDS	51.7%	1.3%	12.9%	9.1%	12.8%	12.1%
HENRY FORD	56.1%	0.0%	8.0%	13.9%	11.1%	10.9%
KALAMAZOO VALLEY	51.7%	2.3%	10.5%	12.0%	12.0%	11.5%
MOTT	40.1%	0.6%	14.0%	16.2%	13.7%	15.4%
SCHOOLCRAFT	42.6%	3.0%	15.1%	16.5%	11.2%	11.6%
WASHTENAW	47.1%	0.9%	12.9%	13.1%	13.2%	12.8%
WAYNE COUNTY	37.6%	1.6%	12.7%	20.0%	14.8%	13.3%
GROUP 4						
LANSING	40.9%	0.9%	18.9%	12.7%	13.9%	12.7%
MACOMB	44.3%	3.3%	15.5%	12.2%	12.9%	11.8%
OAKLAND	45.0%	0.1%	16.5%	11.1%	13.7%	13.5%
STATE AGGREGATE	45.8%	1.4%	13.7%	13.5%	13.5%	12.2%

TABLE 29 - EXPENDITURES PER FYES AND CHES 2015-2016

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$15,761	\$13,349	\$15,177,627	963	1,137
BAY DE NOC	\$16,254	\$13,376	\$16,546,334	1,018	1,237
GLEN OAKS	\$14,865	\$12,462	\$9,483,840	638	761
GOGEBIC	\$13,341	\$11,000	\$9,966,022	747	906
KIRTLAND	\$15,044	\$12,405	\$13,719,781	912	1,106
MID MICHIGAN	\$9,823	\$8,462	\$24,134,138	2,457	2,852
MONTCALM	\$13,832	\$13,048	\$13,347,924	965	1,023
NORTH CENTRAL	\$11,565	\$9,302	\$15,208,050	1,315	1,635
SOUTHWESTERN	\$12,523	\$10,239	\$19,035,120	1,520	1,859
WEST SHORE	\$17,117	\$14,398	\$12,598,056	736	875
GROUP 2					
JACKSON	\$11,032	\$9,743	\$39,858,868	3,613	4,091
KELLOGG	\$13,174	\$11,102	\$37,757,252	2,866	3,401
LAKE MICHIGAN	\$12,016	\$9,618	\$25,727,115	2,141	2,675
MONROE	\$14,335	\$11,837	\$25,875,515	1,805	2,186
MUSKEGON	\$11,760	\$10,660	\$32,693,560	2,780	3,067
NORTHWESTERN	\$16,784	\$12,878	\$44,327,405	2,641	3,442
ST. CLAIR	\$11,109	\$9,733	\$26,794,348	2,412	2,753
GROUP 3					
DELTA	\$11,249	\$10,198	\$67,845,517	6,031	6,653
GRAND RAPIDS	\$11,532	\$10,064	\$104,896,291	9,096	10,423
HENRY FORD	\$9,459	\$8,491	\$84,183,662	8,900	9,914
KALAMAZOO VALLEY	\$9,644	\$8,146	\$51,896,040	5,381	6,371
MOTT	\$14,359	\$10,757	\$72,585,694	5,055	6,748
SCHOOLCRAFT	\$10,419	\$8,628	\$82,125,593	7,882	9,518
WASHTENAW	\$11,385	\$9,240	\$89,474,253	7,859	9,683
WAYNE COUNTY	\$12,752	\$11,134	\$109,220,577	8,565	9,810
GROUP 4					
LANSING	\$11,137	\$9,225	\$106,580,758	9,570	11,554
MACOMB	\$8,645	\$6,927	\$123,577,807	14,295	17,841
OAKLAND	\$9,670	\$8,498	\$127,887,105	13,225	15,049
STATE AGGREGATE	\$11,185	\$9,440	\$1,402,524,252	125,388	148,570
STATE AVERAGE	\$12,521	\$10,533			

TABLE 30 - INSTRUCTIONAL COST
2015-2016

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$8,600	\$7,284	\$8,281,681	963	1,137
BAY DE NOC	\$8,561	\$7,045	\$8,714,754	1,018	1,237
GLEN OAKS	\$5,239	\$4,392	\$3,342,324	638	761
GOGEBIC	\$6,022	\$4,965	\$4,498,413	747	906
KIRTLAND	\$6,098	\$5,028	\$5,561,363	912	1,106
MID MICHIGAN	\$4,533	\$3,905	\$11,137,719	2,457	2,852
MONTCALM	\$6,802	\$6,417	\$6,564,394	965	1,023
NORTH CENTRAL	\$5,017	\$4,035	\$6,597,569	1,315	1,635
SOUTHWESTERN	\$5,022	\$4,106	\$7,632,746	1,520	1,859
WEST SHORE	\$6,212	\$5,225	\$4,572,042	736	875
GROUP 2					
JACKSON	\$5,228	\$4,617	\$18,889,872	3,613	4,091
KELLOGG	\$6,727	\$5,669	\$19,279,944	2,866	3,401
LAKE MICHIGAN	\$4,658	\$3,728	\$9,973,138	2,141	2,675
MONROE	\$6,860	\$5,664	\$12,382,078	1,805	2,186
MUSKEGON	\$5,856	\$5,308	\$16,280,770	2,780	3,067
NORTHWESTERN	\$7,289	\$5,593	\$19,251,463	2,641	3,442
ST. CLAIR	\$5,146	\$4,509	\$12,413,178	2,412	2,753
GROUP 3					
DELTA	\$5,927	\$5,373	\$35,743,803	6,031	6,653
GRAND RAPIDS	\$5,958	\$5,200	\$54,196,620	9,096	10,423
HENRY FORD	\$5,308	\$4,765	\$47,242,088	8,900	9,914
KALAMAZOO VALLEY	\$4,983	\$4,209	\$26,816,072	5,381	6,371
MOTT	\$5,758	\$4,313	\$29,105,691	5,055	6,748
SCHOOLCRAFT	\$4,437	\$3,674	\$34,972,901	7,882	9,518
WASHTENAW	\$5,363	\$4,352	\$42,144,375	7,859	9,683
WAYNE COUNTY	\$4,792	\$4,184	\$41,041,278	8,565	9,810
GROUP 4					
LANSING	\$4,557	\$3,774	\$43,608,853	9,570	11,554
MACOMB	\$3,830	\$3,069	\$54,753,369	14,295	17,841
OAKLAND	\$4,353	\$3,825	\$57,564,110	13,225	15,049
STATE AGGREGATE	\$5,125	\$4,325	\$642,562,608	125,388	148,570
STATE AVERAGE	\$5,683	\$4,794			

TABLE 31 - COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2015-2016

ACS CODE & SUB-ACTIVITY	COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1 GENERAL EDUCATION	\$7.82	\$138.91	\$315,869,883	40,378,900	2,273,874
1.2 BUSINESS & HUMAN SERVICES	\$8.41	\$155.16	\$117,254,331	13,942,408	755,686
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	\$14.53	\$336.92	\$67,458,788	4,641,667	200,220
1.4 HEALTH OCCUPATIONS	\$12.31	\$318.98	\$100,656,462	8,175,166	315,560
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	\$6.45	\$110.83	\$34,084,268	5,280,649	307,529
1.6 HUMAN DEVELOPMENT & PERSONAL INTEREST	\$5.63	\$302.73	\$10,360,802	1,839,453	34,224
1.0 INSTRUCTION TOTAL	\$8.70	\$166.11	\$645,684,534	74,258,243	3,887,093

TABLE 32 - COST PER STUDENT CONTACT HOUR BY COLLEGE 2015-2016

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP. & PERSONAL INTEREST
GROUP 1							
ALPENA	\$14.69	\$14.90	\$12.47	\$13.61	\$20.97	\$12.57	\$0.00
BAY DE NOC	\$14.20	\$13.72	\$13.59	\$14.21	\$14.35	\$20.46	\$20.77
GLEN OAKS	\$8.86	\$7.76	\$10.90	\$5.01	\$10.86	\$14.36	\$0.00
GOGEBIC	\$10.01	\$8.55	\$12.38	\$15.03	\$10.50	\$1.73	\$1.33
KIRTLAND	\$10.15	\$8.41	\$11.56	\$13.36	\$9.91	\$9.50	\$60.87
MID MICHIGAN	\$7.87	\$6.44	\$7.06	\$12.65	\$12.03	\$7.69	\$0.00
MONTCALM	\$12.92	\$12.17	\$16.92	\$13.05	\$16.32	\$0.12	\$1.25
NORTH CENTRAL	\$8.14	\$7.39	\$9.60	\$12.72	\$9.57	\$14.77	\$4.61
SOUTHWESTERN	\$8.66	\$7.64	\$5.49	\$10.50	\$12.04	\$7.64	\$25.64
WEST SHORE	\$10.21	\$10.85	\$11.36	\$11.70	\$11.77	\$6.02	\$7.53
GROUP 2							
JACKSON	\$9.32	\$8.21	\$8.02	\$10.77	\$14.10	\$8.18	\$88.05
KELLOGG	\$11.35	\$9.14	\$9.84	\$17.19	\$15.90	\$16.62	\$7.67
LAKE MICHIGAN	\$7.51	\$6.73	\$8.33	\$10.73	\$8.96	\$5.78	\$2.62
MONROE	\$11.36	\$10.12	\$11.69	\$12.53	\$16.46	\$9.19	\$7.16
MUSKEGON	\$10.70	\$9.34	\$10.28	\$13.81	\$15.33	\$12.87	\$16.17
NORTHWESTERN	\$10.99	\$8.60	\$11.74	\$24.81	\$12.00	\$10.42	\$4.51
ST. CLAIR	\$9.13	\$8.30	\$7.51	\$13.27	\$11.08	\$11.08	\$9.39
GROUP 3							
DELTA	\$10.81	\$9.94	\$9.41	\$13.97	\$17.24	\$10.18	\$6.20
GRAND RAPIDS	\$10.48	\$8.64	\$13.01	\$19.27	\$12.57	\$8.42	\$4.24
HENRY FORD	\$9.61	\$10.59	\$10.11	\$14.45	\$9.87	\$1.59	\$0.00
KALAMAZOO VALLEY	\$8.49	\$7.35	\$6.63	\$12.76	\$11.78	\$13.50	\$0.00
MOTT	\$8.75	\$7.95	\$7.54	\$8.67	\$11.69	\$9.59	\$15.95
SCHOOLCRAFT	\$7.17	\$6.67	\$8.72	\$9.45	\$14.17	\$6.51	\$2.38
WASHTENAW	\$8.74	\$6.56	\$8.94	\$23.49	\$13.53	\$5.59	\$7.64
WAYNE COUNTY	\$8.43	\$8.25	\$8.27	\$9.51	\$9.94	\$8.15	\$8.21
GROUP 4							
LANSING	\$7.59	\$6.19	\$6.60	\$10.89	\$11.57	\$10.60	\$7.05
MACOMB	\$6.18	\$5.52	\$4.87	\$15.71	\$13.48	\$1.10	\$0.58
OAKLAND	\$7.71	\$8.08	\$8.28	\$12.48	\$10.97	\$0.40	\$0.20
STATE AGGREGATE	\$8.70	\$7.82	\$8.41	\$14.53	\$12.31	\$6.45	\$5.69
STATE AVERAGE	\$9.61	\$8.68	\$9.64	\$13.45	\$12.80	\$8.66	\$10.89

TABLE 33 - INSTRUCTIONAL SUPPORT COST
2015-2016

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,194	\$1,012	\$628	\$1,150,243	963	1,137	1,833
BAY DE NOC	\$1,397	\$1,150	\$388	\$1,422,652	1,018	1,237	3,670
GLEN OAKS	\$1,747	\$1,465	\$745	\$1,114,698	638	761	1,497
GOGEBIC	\$1,197	\$987	\$669	\$894,281	747	906	1,337
KIRTLAND	\$2,360	\$1,946	\$939	\$2,152,699	912	1,106	2,293
MID MICHIGAN	\$1,144	\$986	\$502	\$2,810,899	2,457	2,852	5,604
MONTCALM	\$2,591	\$2,444	\$810	\$2,500,314	965	1,023	3,088
NORTH CENTRAL	\$1,442	\$1,160	\$529	\$1,896,813	1,315	1,635	3,583
SOUTHWESTERN	\$1,276	\$1,044	\$697	\$1,940,213	1,520	1,859	2,784
WEST SHORE	\$2,175	\$1,829	\$677	\$1,600,610	736	875	2,363
GROUP 2							
JACKSON	\$861	\$760	\$400	\$3,110,840	3,613	4,091	7,782
KELLOGG	\$2,170	\$1,828	\$593	\$6,217,996	2,866	3,401	10,477
LAKE MICHIGAN	\$1,495	\$1,197	\$550	\$3,201,335	2,141	2,675	5,816
MONROE	\$2,185	\$1,804	\$596	\$3,944,382	1,805	2,186	6,615
MUSKEGON	\$1,368	\$1,240	\$528	\$3,803,080	2,780	3,067	7,201
NORTHWESTERN	\$2,790	\$2,141	\$626	\$7,368,664	2,641	3,442	11,762
ST. CLAIR	\$1,374	\$1,203	\$641	\$3,313,043	2,412	2,753	5,167
GROUP 3							
DELTA	\$1,560	\$1,415	\$688	\$9,411,324	6,031	6,653	13,686
GRAND RAPIDS	\$1,493	\$1,303	\$631	\$13,580,205	9,096	10,423	21,520
HENRY FORD	\$754	\$677	\$333	\$6,711,515	8,900	9,914	20,125
KALAMAZOO VALLEY	\$1,012	\$855	\$412	\$5,447,677	5,381	6,371	13,216
MOTT	\$2,013	\$1,508	\$740	\$10,174,058	5,055	6,748	13,756
SCHOOLCRAFT	\$1,576	\$1,305	\$396	\$12,422,643	7,882	9,518	31,367
WASHTENAW	\$1,467	\$1,191	\$546	\$11,531,492	7,859	9,683	21,132
WAYNE COUNTY	\$1,621	\$1,415	\$249	\$13,881,378	8,565	9,810	55,822
GROUP 4							
LANSING	\$2,107	\$1,745	\$790	\$20,161,746	9,570	11,554	25,527
MACOMB	\$1,337	\$1,071	\$482	\$19,114,208	14,295	17,841	39,682
OAKLAND	\$1,600	\$1,406	\$548	\$21,162,043	13,225	15,049	38,610
STATE AGGREGATE	\$1,532	\$1,293	\$548	\$192,041,051	125,388	148,570	377,315
STATE AVERAGE	\$1,618	\$1,360	\$583				

TABLE 34 - STUDENT SERVICES COST 2015-2016

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,735	\$1,469	\$911	\$1,670,404	963	1,137	1,833
BAY DE NOC	\$1,367	\$1,125	\$379	\$1,391,750	1,018	1,237	3,670
GLEN OAKS	\$2,375	\$1,991	\$1,012	\$1,515,214	638	761	1,497
GOGEBIC	\$2,329	\$1,920	\$1,301	\$1,739,798	747	906	1,337
KIRTLAND	\$2,561	\$2,112	\$1,019	\$2,336,031	912	1,106	2,293
MID MICHIGAN	\$1,395	\$1,202	\$612	\$3,427,302	2,457	2,852	5,604
MONTCALM	\$1,398	\$1,318	\$437	\$1,348,594	965	1,023	3,088
NORTH CENTRAL	\$2,093	\$1,684	\$768	\$2,752,547	1,315	1,635	3,583
SOUTHWESTERN	\$1,870	\$1,529	\$1,021	\$2,842,568	1,520	1,859	2,784
WEST SHORE	\$1,628	\$1,370	\$507	\$1,198,426	736	875	2,363
GROUP 2							
JACKSON	\$1,877	\$1,658	\$872	\$6,783,060	3,613	4,091	7,782
KELLOGG	\$1,350	\$1,138	\$369	\$3,869,292	2,866	3,401	10,477
LAKE MICHIGAN	\$1,874	\$1,500	\$690	\$4,012,935	2,141	2,675	5,816
MONROE	\$1,665	\$1,375	\$454	\$3,005,815	1,805	2,186	6,615
MUSKEGON	\$1,743	\$1,580	\$673	\$4,846,063	2,780	3,067	7,201
NORTHWESTERN	\$2,221	\$1,704	\$499	\$5,865,856	2,641	3,442	11,762
ST. CLAIR	\$1,523	\$1,335	\$711	\$3,674,452	2,412	2,753	5,167
GROUP 3							
DELTA	\$1,194	\$1,083	\$526	\$7,203,943	6,031	6,653	13,686
GRAND RAPIDS	\$1,054	\$920	\$445	\$9,585,982	9,096	10,423	21,520
HENRY FORD	\$1,311	\$1,176	\$580	\$11,663,484	8,900	9,914	20,125
KALAMAZOO							
VALLEY	\$1,159	\$979	\$472	\$6,237,761	5,381	6,371	13,216
MOTT	\$2,322	\$1,739	\$853	\$11,736,265	5,055	6,748	13,756
SCHOOLCRAFT	\$1,719	\$1,423	\$432	\$13,547,173	7,882	9,518	31,367
WASHTENAW	\$1,494	\$1,213	\$556	\$11,743,993	7,859	9,683	21,132
WAYNE COUNTY	\$2,556	\$2,231	\$392	\$21,888,581	8,565	9,810	55,822
GROUP 4							
LANSING	\$1,411	\$1,169	\$529	\$13,504,410	9,570	11,554	25,527
MACOMB	\$1,058	\$848	\$381	\$15,126,864	14,295	17,841	39,682
OAKLAND	\$1,076	\$946	\$369	\$14,232,863	13,225	15,049	38,610
STATE AGGREGATE	\$1,505	\$1,270	\$369	\$188,751,426	125,388	148,570	377,315
STATE AVERAGE	\$1,691	\$1,419	\$635				

TABLE 35 - SALARY AND FRINGE BENEFIT COSTS 2015-2016

	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION %	TOTAL EXPENDITURES
				COLUMN D / F	
GROUP 1					
ALPENA	\$7,809,167	\$4,956,415	\$12,765,582	84.1%	\$15,177,627
BAY DE NOC	\$8,884,837	\$4,831,551	\$13,716,388	82.9%	\$16,546,334
GLEN OAKS	\$5,112,265	\$2,361,196	\$7,473,461	78.8%	\$9,483,840
GOGEBIC	\$5,029,644	\$2,633,504	\$7,663,148	76.9%	\$9,966,022
KIRTLAND	\$6,740,824	\$3,109,646	\$9,850,470	71.8%	\$13,719,781
MID MICHIGAN	\$12,459,272	\$7,182,367	\$19,641,639	81.4%	\$24,134,138
MONTCALM	\$6,714,866	\$3,952,487	\$10,667,353	79.9%	\$13,347,924
NORTH CENTRAL	\$6,294,348	\$3,478,793	\$9,773,141	64.3%	\$15,208,050
SOUTHWESTERN	\$8,842,046	\$3,413,920	\$12,255,966	64.4%	\$19,035,120
WEST SHORE	\$6,468,302	\$3,702,820	\$10,171,122	80.7%	\$12,598,056
GROUP 2					
JACKSON	\$21,204,977	\$8,529,321	\$29,734,298	74.6%	\$39,858,868
KELLOGG	\$18,383,187	\$10,786,733	\$29,169,920	77.3%	\$37,757,252
LAKE MICHIGAN	\$12,369,584	\$5,959,292	\$18,328,876	71.2%	\$25,727,115
MONROE	\$13,678,395	\$7,759,728	\$21,438,123	82.9%	\$25,875,515
MUSKEGON	\$17,108,954	\$9,043,816	\$26,152,770	80.0%	\$32,693,560
NORTHWESTERN	\$22,025,056	\$11,344,938	\$33,369,994	75.3%	\$44,327,405
ST. CLAIR	\$13,275,486	\$8,095,470	\$21,370,956	79.8%	\$26,794,348
GROUP 3					
DELTA	\$36,519,208	\$19,944,338	\$56,463,546	83.2%	\$67,845,517
GRAND RAPIDS	\$57,897,507	\$30,594,324	\$88,491,831	84.4%	\$104,896,291
HENRY FORD	\$44,721,006	\$23,997,112	\$68,718,118	81.6%	\$84,183,662
KALAMAZOO					
VALLEY	\$30,072,904	\$14,221,806	\$44,294,710	85.4%	\$51,896,040
MOTT	\$36,721,962	\$19,394,722	\$56,116,684	77.3%	\$72,585,694
SCHOOLCRAFT	\$44,241,751	\$22,013,975	\$66,255,726	80.7%	\$82,125,593
WASHTENAW	\$51,195,702	\$23,320,429	\$74,516,131	83.3%	\$89,474,253
WAYNE COUNTY	\$48,107,819	\$26,578,907	\$74,686,726	68.4%	\$109,220,577
GROUP 4					
LANSING	\$55,186,701	\$28,002,273	\$83,188,974	78.1%	\$106,580,758
MACOMB	\$66,441,484	\$36,983,949	\$103,425,433	83.7%	\$123,577,807
OAKLAND	\$74,176,279	\$33,326,589	\$107,502,868	84.1%	\$127,887,105
STATE					
AGGREGATE	\$737,683,533	\$379,520,421	\$1,117,203,954	79.7%	\$1,402,524,252

TABLE 36 - COST PER SQUARE
FOOT 2015-2016

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$3.10	\$1,195,985	386,082
BAY DE NOC	\$4.13	\$1,598,488	387,154
GLEN OAKS	\$3.57	\$709,856	198,848
GOGEBIC	\$2.16	\$509,803	236,250
KIRTLAND	\$4.54	\$1,305,545	287,321
MID MICHIGAN	\$3.74	\$1,717,253	459,408
MONTCALM	\$4.58	\$1,144,355	249,816
NORTH CENTRAL	\$4.71	\$1,298,473	275,665
SOUTHWESTERN	\$3.86	\$2,059,409	532,907
WEST SHORE	\$4.87	\$1,276,118	261,817
GROUP 2			
JACKSON	\$5.39	\$4,064,225	754,339
KELLOGG	\$5.51	\$3,319,588	602,571
LAKE MICHIGAN	\$4.75	\$2,779,391	585,405
MONROE	\$5.43	\$2,508,119	461,549
MUSKEGON	\$5.22	\$2,836,565	543,212
NORTHWESTERN	\$5.25	\$4,046,078	769,995
ST. CLAIR	\$5.58	\$2,613,125	468,692
GROUP 3			
DELTA	\$4.87	\$4,946,971	1,016,035
GRAND RAPIDS	\$7.87	\$10,411,664	1,322,529
HENRY FORD	\$8.26	\$8,016,490	970,000
KALAMAZOO VALLEY	\$5.52	\$4,599,862	833,119
MOTT	\$8.34	\$9,135,598	1,095,703
SCHOOLCRAFT	\$9.64	\$8,060,090	836,430
WASHTENAW	\$8.26	\$9,925,561	1,201,820
WAYNE COUNTY	\$9.08	\$12,883,057	1,419,495
GROUP 4			
LANSING	\$5.51	\$10,375,229	1,883,612
MACOMB	\$6.94	\$11,741,048	1,692,339
OAKLAND	\$6.63	\$14,356,128	2,166,843
STATE AGGREGATE	\$6.37	\$139,434,074	21,898,956

TABLE 37 - ENERGY COST PER CUBIC FOOT 2015-2016

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	\$0.0640	401,814	6,281,311
BAY DE NOC	\$0.0867	399,668	4,611,408
GLEN OAKS	\$0.1099	267,408	2,432,352
GOGEBIC	\$0.0624	249,437	3,997,167
KIRTLAND	\$0.1078	324,712	3,012,023
MID MICHIGAN	\$0.1100	712,175	6,475,525
MONTCALM	\$0.0696	260,286	3,737,480
NORTH CENTRAL	\$0.1134	384,566	3,390,540
SOUTHWESTERN	\$0.1083	778,417	7,188,578
WEST SHORE	\$0.1118	492,456	4,405,592
GROUP 2			
JACKSON	\$0.0875	1,020,757	11,670,384
KELLOGG	\$0.0802	721,822	9,000,691
LAKE MICHIGAN	\$0.0652	697,641	10,696,670
MONROE	\$0.0787	594,721	7,559,116
MUSKEGON	\$0.0946	677,627	7,164,222
NORTHWESTERN	\$0.0874	936,235	10,709,471
ST. CLAIR	\$0.0857	614,709	7,171,759
GROUP 3			
DELTA	\$0.0800	1,226,768	15,340,183
GRAND RAPIDS	\$0.1135	2,317,250	20,420,804
HENRY FORD	\$0.0869	1,179,886	13,580,000
KALAMAZOO VALLEY	\$0.0873	1,343,155	15,388,773
MOTT	\$0.1334	2,046,042	15,342,972
SCHOOLCRAFT	\$0.1039	1,478,550	14,223,873
WASHTENAW	\$0.0826	1,504,079	18,210,221
WAYNE COUNTY	\$0.0852	1,642,684	19,277,388
GROUP 4			
LANSING	\$0.1436	3,167,197	22,057,097
MACOMB	\$0.1007	2,895,363	28,740,785
OAKLAND	\$0.0987	2,971,319	30,118,460
STATE AGGREGATE	\$0.0972	\$31,306,744	322,204,845

SECTION V: ADDITIONAL DATA SETS FOR FY 2015-16

TABLE 38 – INSTRUCTIONAL NEED
2015-2016

	1.1 GENERAL EDUCATION			1.2 BUSINESS & HUMAN SERVICES			1.3 TECHNICAL & INDUSTRIAL		
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED
ALPENA	300,592	\$14.90	\$2,350,629	84,246	\$12.47	\$708,509	122,778	\$13.61	\$1,783,964
BAY DE NOC	292,064	\$13.72	\$2,283,940	125,328	\$13.59	\$1,054,008	59,572	\$14.21	\$865,581
DELTA	1,907,911	\$9.94	\$14,919,864	641,143	\$9.41	\$5,392,013	222,637	\$13.97	\$3,234,916
GLEN OAKS	203,682	\$7.76	\$1,592,793	52,107	\$10.90	\$438,220	30,524	\$5.01	\$443,514
GOGEBIC	244,052	\$8.55	\$1,908,487	75,641	\$12.38	\$636,141	45,491	\$15.03	\$660,984
GRAND RAPIDS	2,864,236	\$8.64	\$22,398,326	957,844	\$13.01	\$8,055,468	317,113	\$19.27	\$4,607,652
HENRY FORD	2,459,572	\$10.59	\$19,233,853	774,420	\$10.11	\$6,512,872	318,078	\$14.45	\$4,621,673
JACKSON	1,088,770	\$8.21	\$8,514,181	259,691	\$8.02	\$2,184,001	57,137	\$10.77	\$830,201
KALAMAZOO VALLEY	1,719,496	\$7.35	\$13,446,459	654,856	\$6.63	\$5,507,339	241,685	\$12.76	\$3,511,683
KELLOGG	806,824	\$9.14	\$6,309,364	335,617	\$9.84	\$2,822,539	113,079	\$17.19	\$1,643,038
KIRTLAND	210,539	\$8.41	\$1,646,415	106,148	\$11.56	\$892,705	77,705	\$13.36	\$1,129,054
LAKE MICHIGAN	703,550	\$6.73	\$5,501,761	177,455	\$8.33	\$1,492,397	78,024	\$10.73	\$1,133,689
LANSING	3,111,436	\$6.19	\$24,331,430	1,005,454	\$6.60	\$8,455,868	469,965	\$10.89	\$6,828,591
MACOMB	5,204,653	\$5.52	\$40,700,386	2,098,344	\$4.87	\$17,647,073	561,009	\$15.71	\$8,151,461
MID MICHIGAN	753,597	\$6.44	\$5,893,129	259,814	\$7.06	\$2,185,036	77,911	\$12.65	\$1,132,047
MONROE	531,051	\$10.12	\$4,152,819	204,962	\$11.69	\$1,723,730	135,113	\$12.53	\$1,963,192
MONTCALM	275,034	\$12.17	\$2,150,766	81,463	\$16.92	\$685,104	47,273	\$13.05	\$686,877
MOTT	1,566,857	\$7.95	\$12,252,822	740,440	\$7.54	\$6,227,100	223,513	\$8.67	\$3,247,644
MUSKEGON	932,124	\$9.34	\$7,289,210	211,814	\$10.28	\$1,781,356	125,852	\$13.81	\$1,828,630
NORTH CENTRAL	545,972	\$7.39	\$4,269,501	133,666	\$9.60	\$1,124,131	9,183	\$12.72	\$133,429
NORTHWESTERN	905,294	\$8.60	\$7,079,399	295,675	\$11.74	\$2,486,627	206,685	\$24.81	\$3,003,133
OAKLAND	4,240,423	\$8.08	\$33,160,108	1,406,642	\$8.28	\$11,829,859	291,890	\$12.48	\$4,241,162
ST. CLAIR	717,616	\$8.30	\$5,611,757	236,238	\$7.51	\$1,986,762	62,270	\$13.27	\$904,783
SCHOOLCRAFT	2,732,339	\$6.67	\$21,366,891	1,012,560	\$8.72	\$8,515,630	153,776	\$9.45	\$2,234,365
SOUTHWESTERN	472,034	\$7.64	\$3,691,306	167,928	\$5.49	\$1,412,274	67,497	\$10.50	\$980,731
WASHTENAW	2,812,982	\$6.56	\$21,997,519	895,668	\$8.94	\$7,532,568	352,606	\$23.49	\$5,123,365
WAYNE COUNTY	2,559,496	\$8.25	\$20,015,259	872,668	\$8.27	\$7,339,138	146,715	\$9.51	\$2,131,769
WEST SHORE	216,704	\$10.85	\$1,694,625	74,576	\$11.36	\$627,184	26,586	\$11.70	\$386,295
STATE TOTAL	40,378,900	\$7.82	\$315,762,998	13,942,408	\$8.41	\$117,255,651	4,641,667	\$14.53	\$67,443,422

TABLE 38 (continued)
 INSTRUCTIONAL NEED Fiscal
 Year 2015-2016

	1.4 HEALTH OCCUPATIONS		1.5 DEVELOPMENTAL & BASIC SKILLS		1.6 HUMAN DEVELOPMENT	
	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR	CONTACT HOURS	COST PER CONTACT HOUR
ALPENA	43,710	\$20.97	12,736	\$12.57	0	\$0.00
BAY DE NOC	104,384	\$14.35	29,376	\$20.46	2,848	\$20.77
DELTA	335,322	\$17.24	166,800	\$10.18	25,994	\$4.02
GLEN OAKS	76,164	\$10.86	14,867	\$14.36	0	\$0.00
GOGEBIC	73,848	\$10.50	4,640	\$1.73	5,904	\$1.33
GRAND RAPIDS	541,300	\$12.57	477,504	\$8.42	11,568	\$4.24
HENRY FORD	799,700	\$9.87	546,719	\$1.59	18,806	\$0.00
JACKSON	353,585	\$14.10	269,307	\$8.18	759	\$45.60
KALAMAZOO VALLEY	341,816	\$11.78	202,016	\$13.50	0	\$0.00
KELLOGG	336,022	\$15.90	65,232	\$16.62	30,349	\$3.33
KIRTLAND	125,792	\$9.91	28,336	\$9.50	138	\$0.00
LAKE MICHIGAN	258,665	\$8.96	101,106	\$5.78	7,914	\$1.86
LANSING	621,847	\$11.57	481,104	\$10.60	40,797	\$5.50
MACOMB	480,846	\$13.48	407,404	\$1.10	96,922	\$0.50
MID MICHIGAN	225,698	\$12.03	97,468	\$7.69	0	\$0.00
MONROE	136,144	\$16.46	60,529	\$9.19	16,466	\$1.01
MONTCALM	74,516	\$16.32	28,184	\$0.12	956	\$1.25
MOTT	549,465	\$11.69	245,481	\$9.59	21,402	\$7.22
MUSKEGON	169,273	\$15.33	79,870	\$12.87	2,481	\$6.78
NORTH CENTRAL	88,838	\$9.57	15,800	\$14.77	17,496	\$4.61
NORTHWESTERN	145,774	\$12.00	71,273	\$10.42	82,400	\$0.21
OAKLAND	702,007	\$10.97	740,578	\$0.40	82,827	\$0.20
ST. CLAIR	295,709	\$11.08	44,573	\$11.08	9,192	\$2.63
SCHOOLCRAFT	285,298	\$14.17	278,389	\$6.51	258,748	\$0.41
SOUTHWESTERN	110,858	\$12.04	88,915	\$7.64	14,831	\$0.07
WASHTENAW	386,021	\$13.53	257,390	\$5.59	98,142	\$3.26
WAYNE COUNTY	453,300	\$9.94	424,348	\$8.15	409,299	\$6.41
WEST SHORE	59,264	\$11.77	40,704	\$6.02	16,045	\$6.11
STATE TOTAL	8,175,166	\$12.31	5,280,649	\$6.45	1,272,284	\$3.24

TABLE 39 - NON-INSTRUCTIONAL DATA SETS 2015-2016

	INSTRUCTIONAL SUPPORT EXPENDITURES	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL FUNDS
ALPENA	\$1,150,243	\$1,507,360	1,833	\$822	2,550,728
BAY DE NOC	\$1,422,652	\$1,391,750	3,670	\$379	3,044,349
DELTA	\$9,411,324	\$6,635,209	13,686	\$485	14,806,794
GLEN OAKS	\$1,114,698	\$1,263,603	1,497	\$844	1,430,089
GOGEBIC	\$894,281	\$1,561,146	1,337	\$1,168	1,617,072
GRAND RAPIDS	\$13,580,205	\$9,004,956	21,520	\$418	18,087,416
HENRY FORD	\$6,711,515	\$11,128,073	20,125	\$553	27,685,996
JACKSON	\$3,110,840	\$5,898,549	7,782	\$758	8,611,472
KALAMAZOO VALLEY	\$5,447,677	\$5,850,960	13,216	\$443	11,932,562
KELLOGG	\$6,217,996	\$3,750,606	10,477	\$358	7,867,325
KIRTLAND	\$2,152,699	\$2,211,363	2,293	\$964	2,887,129
LAKE MICHIGAN	\$3,201,335	\$3,404,115	5,816	\$585	5,736,536
LANSING	\$20,161,746	\$12,710,418	25,527	\$498	18,705,818
MACOMB	\$19,114,208	\$14,850,619	39,682	\$374	25,757,348
MID MICHIGAN	\$2,810,899	\$3,295,879	5,604	\$588	6,683,770
MONROE	\$3,944,382	\$3,005,815	6,615	\$454	3,568,793
MONTCALM	\$2,500,314	\$1,348,594	3,088	\$437	2,699,020
MOTT	\$10,174,058	\$10,710,240	13,756	\$779	16,251,046
MUSKEGON	\$3,803,080	\$3,961,462	7,201	\$550	5,548,853
NORTH CENTRAL	\$1,896,813	\$2,752,547	3,583	\$768	2,964,287
NORTHWESTERN	\$7,368,664	\$5,865,856	11,762	\$499	5,312,273
OAKLAND	\$21,162,043	\$13,599,754	38,610	\$352	21,850,205
ST. CLAIR	\$3,313,043	\$3,270,127	5,167	\$633	4,566,073
SCHOOLCRAFT	\$12,422,643	\$12,717,059	31,367	\$405	13,979,373
SOUTHWESTERN	\$1,940,213	\$2,842,568	2,784	\$1,021	4,103,101
WASHTENAW	\$11,531,492	\$11,743,993	21,132	\$556	14,497,239
WAYNE COUNTY	\$13,881,378	\$21,526,816	55,822	\$386	36,212,054
WEST SHORE	\$1,600,610	\$1,198,426	2,363	\$507	1,930,505
STATE TOTAL	\$192,041,051	\$179,007,863	377,315	\$474	290,887,226

TABLE 39 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2015-2016

	FYES	OPERATING FUND EXPENDITURES
ALPENA	963	\$15,177,627
BAY DE NOC	1,018	\$16,546,334
DELTA	6,031	\$67,845,517
GLEN OAKS	638	\$9,483,840
GOGEBIC	747	\$9,966,022
GRAND RAPIDS	9,096	\$104,896,291
HENRY FORD	8,900	\$84,183,662
JACKSON	3,613	\$39,858,868
KALAMAZOO VALLEY	5,381	\$51,896,040
KELLOGG	2,866	\$37,757,252
KIRTLAND	912	\$13,719,781
LAKE MICHIGAN	2,141	\$25,727,115
LANSING	9,570	\$106,580,758
MACOMB	14,295	\$123,577,807
MID MICHIGAN	2,457	\$24,134,138
MONROE	1,805	\$25,875,515
MONTCALM	965	\$13,347,924
MOTT	5,055	\$72,585,694
MUSKEGON	2,780	\$32,693,560
NORTH CENTRAL	1,315	\$15,208,050
NORTHWESTERN	2,641	\$44,327,405
OAKLAND	13,225	\$127,887,105
ST. CLAIR	2,412	\$26,794,348
SCHOOLCRAFT	7,882	\$82,125,593
SOUTHWESTERN	1,520	\$19,035,120
WASHTENAW	7,859	\$89,474,253
WAYNE COUNTY	8,565	\$109,220,577
WEST SHORE	736	\$12,598,056
STATE TOTAL	125,388	\$1,402,524,252

TABLE 39 (continued)
NON-INSTRUCTIONAL DATA SETS
Fiscal Year 2015-2016

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT
ALPENA	\$1,195,985	386,082	\$3.10	\$2,459,342	\$401,814	6,281,311	\$0.0640
BAY DE NOC	\$1,598,488	387,154	\$4.13	\$2,466,171	\$399,668	4,611,408	\$0.0867
DELTA	\$4,946,971	1,016,035	\$4.87	\$6,472,143	\$1,226,768	15,340,183	\$0.0800
GLEN OAKS	\$709,856	198,848	\$3.57	\$1,266,662	\$267,408	2,432,352	\$0.1099
GOGEBIC	\$509,803	236,250	\$2.16	\$1,504,912	\$249,437	3,997,167	\$0.0624
GRAND RAPIDS	\$10,411,664	1,322,529	\$7.87	\$8,424,510	\$2,317,250	20,420,804	\$0.1135
HENRY FORD	\$8,016,490	970,000	\$8.26	\$6,178,900	\$1,179,886	13,580,000	\$0.0869
JACKSON	\$4,064,225	754,339	\$5.39	\$4,805,139	\$1,020,757	11,670,384	\$0.0875
KALAMAZOO VALLEY	\$4,599,862	833,119	\$5.52	\$5,306,968	\$1,343,155	15,388,773	\$0.0873
KELLOGG	\$3,319,588	602,571	\$5.51	\$3,838,377	\$721,822	9,000,691	\$0.0802
KIRTLAND	\$1,305,545	287,321	\$4.54	\$1,830,235	\$324,712	3,012,023	\$0.1078
LAKE MICHIGAN	\$2,779,391	585,405	\$4.75	\$3,729,030	\$697,641	10,696,670	\$0.0652
LANSING	\$10,375,229	1,883,612	\$5.51	\$11,998,608	\$3,167,197	22,057,097	\$0.1436
MACOMB	\$11,741,048	1,692,339	\$6.94	\$10,780,199	\$2,895,363	28,740,785	\$0.1007
MID MICHIGAN	\$1,717,253	459,408	\$3.74	\$2,926,429	\$712,175	6,475,525	\$0.1100
MONROE	\$2,508,119	461,549	\$5.43	\$2,940,067	\$594,721	7,559,116	\$0.0787
MONTCALM	\$1,144,355	249,816	\$4.58	\$1,591,328	\$260,286	3,737,480	\$0.0696
MOTT	\$9,135,598	1,095,703	\$8.34	\$6,979,628	\$2,046,042	15,342,972	\$0.1334
MUSKEGON	\$2,836,565	543,212	\$5.22	\$3,460,260	\$677,627	7,164,222	\$0.0946
NORTH CENTRAL	\$1,298,473	275,665	\$4.71	\$1,755,986	\$384,566	3,390,540	\$0.1134
NORTHWESTERN	\$4,046,078	769,995	\$5.25	\$4,904,868	\$936,235	10,709,471	\$0.0874
OAKLAND	\$14,356,128	2,166,843	\$6.63	\$13,802,790	\$2,971,319	30,118,460	\$0.0987
ST. CLAIR	\$2,613,125	468,692	\$5.58	\$2,985,568	\$614,709	7,171,759	\$0.0857
SCHOOLCRAFT	\$8,060,090	836,430	\$9.64	\$5,328,059	\$1,478,550	14,223,873	\$0.1039
SOUTHWESTERN	\$2,059,409	532,907	\$3.86	\$3,394,618	\$778,417	7,188,578	\$0.1083
WASHTENAW	\$9,925,561	1,201,820	\$8.26	\$7,655,593	\$1,504,079	18,210,221	\$0.0826
WAYNE COUNTY	\$12,883,057	1,419,495	\$9.08	\$9,042,183	\$1,642,684	19,277,388	\$0.0852
WEST SHORE	\$1,276,118	261,817	\$4.87	\$1,667,774	\$492,456	4,405,592	\$0.1118
STATE TOTAL	\$139,434,074	21,898,956	\$6.37	\$139,496,350	\$31,306,744	322,204,845	\$0.0972

TABLE 40 – TAX GRANTS FOR
Fiscal Year 2015-2016

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE
ALPENA	\$1,037,803	963	\$1,078	2.5000	0.5500
BAY DE NOC	\$1,206,534	1,018	\$1,185	2.3076	0.5500
DELTA	\$11,302,781	6,031	\$1,874	2.0427	0.5500
GLEN OAKS	\$1,988,409	638	\$3,117	2.7249	0.5500
GOGEBIC	\$502,635	747	\$673	1.3129	0.3129
GRAND RAPIDS	\$21,498,824	9,096	\$2,364	1.7865	0.5500
HENRY FORD	\$3,399,884	8,900	\$382	4.0000	0.5500
JACKSON	\$4,293,158	3,613	\$1,188	1.1446	0.1446
KALAMAZOO VALLEY	\$8,159,507	5,381	\$1,516	2.4089	0.5500
KELLOGG	\$3,469,824	2,866	\$1,211	2.8636	0.5500
KIRTLAND	\$2,957,353	912	\$3,243	2.1093	0.5500
LAKE MICHIGAN	\$8,916,810	2,141	\$4,165	1.7854	0.5500
LANSING	\$10,451,534	9,570	\$1,092	3.8072	0.5500
MACOMB	\$25,538,715	14,295	\$1,787	1.4212	0.4212
MID MICHIGAN	\$1,881,520	2,457	\$766	1.2232	0.2232
MONROE	\$5,666,210	1,805	\$3,139	2.1794	0.5500
MONTCALM	\$2,215,494	965	\$2,296	0.0000	-1.0000
MOTT	\$9,215,518	5,055	\$1,823	1.9896	0.5500
MUSKEGON	\$4,351,224	2,780	\$1,565	2.2037	0.5500
NORTH CENTRAL	\$2,694,572	1,315	\$2,049	2.1091	0.5500
NORTHWESTERN	\$4,620,529	2,641	\$1,750	2.1700	0.5500
OAKLAND	\$51,443,803	13,225	\$3,890	1.5819	0.5500
ST. CLAIR	\$5,266,356	2,412	\$2,183	1.8891	0.5500
SCHOOLCRAFT	\$13,402,674	7,882	\$1,700	1.7967	0.5500
SOUTHWESTERN	\$2,169,816	1,520	\$1,428	2.4280	0.5500
WASHTENAW	\$14,601,860	7,859	\$1,858	3.4576	0.5500
WAYNE COUNTY	\$23,420,811	8,565	\$2,734	3.2408	0.5500
WEST SHORE	\$2,887,015	736	\$3,923	2.1175	0.5500
STATE TOTAL	\$248,561,173	125,388	\$1,982		

TABLE 41 - ENROLLMENT AND TUITION DATA
SETS 2015-2016

	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE
ALPENA	15,301	14,545	\$120.00	\$189.00	\$4,021,811
BAY DE NOC	17,127	14,445	\$110.00	\$191.00	\$4,191,385
DELTA	159,566	27,407	\$96.50	\$159.00	\$20,929,611
GLEN OAKS	16,219	3,558	\$103.00	\$166.00	\$2,257,943
GOGEBIC	5,968	17,200	\$106.00	\$150.00	\$3,517,564
GRAND RAPIDS	206,202	75,789	\$108.00	\$232.00	\$33,872,497
HENRY FORD	105,088	170,797	\$92.00	\$158.00	\$39,609,568
JACKSON	51,983	60,030	\$125.00	\$172.00	\$15,458,330
KALAMAZOO VALLEY	129,542	37,277	\$95.00	\$163.00	\$19,532,151
KELLOGG	54,605	34,226	\$99.50	\$161.25	\$11,363,311
KIRTLAND	16,103	12,169	\$105.00	\$146.00	\$3,701,995
LAKE MICHIGAN	55,081	11,284	\$94.00	\$145.50	\$7,533,021
LANSING	183,612	113,066	\$88.00	\$176.00	\$37,868,060
MACOMB	375,254	67,905	\$94.00	\$160.00	\$49,804,072
MID MICHIGAN	23,237	52,942	\$104.00	\$188.00	\$11,324,226
MONROE	47,286	8,666	\$102.00	\$177.00	\$6,294,314
MONTCALM	21,762	8,162	\$100.00	\$187.00	\$3,602,444
MOTT	130,771	25,931	\$128.32	\$183.48	\$17,739,347
MUSKEGON	57,138	29,027	\$99.00	\$184.00	\$10,742,978
NORTH CENTRAL	15,004	25,772	\$102.75	\$170.00	\$5,889,677
NORTHWESTERN	41,260	40,625	\$96.35	\$190.80	\$11,082,350
OAKLAND	343,166	66,807	\$88.00	\$171.00	\$46,341,419
ST. CLAIR	63,560	11,209	\$102.00	\$198.00	\$8,386,264
SCHOOLCRAFT	127,468	116,882	\$96.00	\$139.00	\$32,779,501
SOUTHWESTERN	16,320	30,798	\$113.00	\$146.75	\$6,873,841
WASHTENAW	146,999	96,632	\$94.00	\$152.00	\$31,350,364
WAYNE COUNTY	233,721	31,798	\$107.10	\$118.30	\$29,245,148
WEST SHORE	19,259	3,542	\$91.00	\$160.00	\$2,565,700
STATE TOTAL	2,678,602	1,208,491	\$102.13	\$169.07	\$477,878,894

SECTION VI: DATA BOOK COMPANION

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX66.XLS)

COLLEGE NAME: State of Michigan
 CONTACT PERSON: CEPI Customer Support
 E-MAIL: CEPI@michigan.gov

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	252,461	124,876	377,337

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	5,704	35,792	485,168	202,767	687,935	28,658,301	12,021,191	40,679,492	2,895,486	1,597,184	676,723	2,273,907	73,351.8	82,015.1
1.2	BUSINESS & HUMAN SERVICES	5,427	17,462	179,773	85,889	265,662	9,679,341	4,347,313	14,026,654	13,715,279	527,778	227,908	755,686	24,377.0	28,279.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,078	9,154	49,098	39,462	88,560	2,823,456	1,940,989	4,764,445	4,559,637	119,609	80,611	200,220	6,458.7	9,605.7
1.4	HEALTH OCCUPATIONS	2,556	8,251	78,514	39,229	117,743	5,347,544	2,871,332	8,218,876	8,047,397	203,811	111,749	315,560	10,179.4	16,570.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	448	5,894	62,164	28,689	90,853	3,497,262	1,796,123	5,293,385	27,365	202,895	104,634	307,529	9,920.3	10,672.1
1.6	HUMAN DEVELOPMENT	410	2,137	46,788	8,107	54,895	558,613	146,502	705,115		25,758	6,375	32,133	1,036.5	1,421.6
1.7	PERSONAL INTEREST	1,585	3,301	34,953	11,135	46,088	395,933	171,236	567,169		1,567	524	2,091	67.5	1,143.5
1.0	TOTAL	20,208	81,991	936,458	415,278	1,351,736	50,960,450	23,294,686	74,255,136	29,245,164	2,678,602	1,208,524	3,887,126	125,391.2	149,707.8

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0166.xls)

COLLEGE NAME: Alpena Community College
 CONTACT PERSON: Richard Sutherland
 E-MAIL: sutherlr@alpenacc.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	967	866	1,833

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	139	390	2,703	2,482	5,185	158,920	141,672	300,592	18,160	8,855	8,102	16,957	547.0	606.0
1.2	BUSINESS & HUMAN SERVICES	94	145	980	721	1,701	49,182	35,064	84,246	79,942	2,706	1,997	4,703	151.7	169.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	88	123	705	1,275	1,980	47,896	74,882	122,778	118,930	2,282	3,509	5,791	186.8	247.5
1.4	HEALTH OCCUPATIONS	35	100	674	316	990	29,476	14,234	43,710	40,607	1,168	579	1,747	56.4	88.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	23	89	149	238	5,696	7,040	12,736	0	290	358	648	20.9	25.7
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	363	781	5,151	4,943	10,094	291,170	272,892	564,062	257,639	15,301	14,545	29,846	962.8	1,137.2

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0266.xls)

COLLEGE NAME: Bay de Noc Community College
 CONTACT PERSON: Penny Pavlat
 E-MAIL: pavlatp@baycollege.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,380	2,290	3,670

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	100	407	2,964	2,466	5,430	160,400	131,664	292,064	19,504	14,952	12,764	27,716	894.1	588.8
1.2	BUSINESS & HUMAN SERVICES	92	235	1,167	1,196	2,363	61,120	64,208	125,328	125,296	0	0	0	0.0	252.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	40	75	422	1,179	1,601	32,208	27,364	59,572	58,372	774	336	1,110	35.8	120.1
1.4	HEALTH OCCUPATIONS	63	169	906	856	1,762	53,440	50,944	104,384	90,624	319	391	710	22.9	210.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	38	238	228	466	14,912	14,464	29,376	0	932	904	1,836	59.2	59.2
1.6	HUMAN DEVELOPMENT	2	8	67	17	84	2,160	688	2,848		135	43	178	5.7	5.7
1.7	PERSONAL INTEREST	3	10	52	64	116	0	0	0		15	7	22	0.7	0.0
1.0	TOTAL	306	942	5,816	6,006	11,822	324,240	289,332	613,572	293,796	17,127	14,445	31,572	1,018.4	1,237.0

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0366.xls)

COLLEGE NAME: Mott Community College
 CONTACT PERSON: Erin Shirey
 E-MAIL: Erin.shirey@mcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	10,484	3,272	13,756

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	275	1,413	23,745	4,755	28,500	1,304,752	262,105	1,566,857	56,071	68,974	13,784	82,758	2,669.6	3,159.0
1.2	BUSINESS & HUMAN SERVICES	305	849	10,592	2,653	13,245	625,339	115,101	740,440	727,102	32,298	5,591	37,889	1,222.2	1,492.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	126	296	1,987	989	2,976	173,465	50,048	223,513	213,620	6,401	1,241	7,642	246.5	450.6
1.4	HEALTH OCCUPATIONS	181	673	6,908	1,804	8,712	438,923	110,542	549,465	549,201	11,518	3,081	14,599	470.9	1,107.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	18	292	3,516	696	4,212	206,029	39,452	245,481	0	11,080	2,152	13,232	426.8	494.9
1.6	HUMAN DEVELOPMENT	6	47	567	160	727	16,086	4,122	20,208		500	82	582	18.8	40.7
1.7	PERSONAL INTEREST	27	34	34	107	141	194	1,000	1,194		0	0	0	0.0	2.4
1.0	TOTAL	938	3,604	47,349	11,164	58,513	2,764,788	582,370	3,347,158	1,545,994	130,771	25,931	156,702	5,054.8	6,748.2

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0466.xls)

COLLEGE NAME: Delta College
 CONTACT PERSON: Pat Randall
 E-MAIL: jprandal@delta.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	11,303	2,383	13,686

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	303	1,937	29,744	4,953	34,697	1,639,407	268,504	1,907,911	282,414	94,693	15,503	110,196	3,554.7	3,846.6
1.2	BUSINESS & HUMAN SERVICES	329	1,017	13,019	1,958	14,977	555,812	85,331	641,143	634,424	33,417	4,971	38,388	1,238.3	1,292.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	268	574	4,032	893	4,925	176,864	45,773	222,637	222,608	9,242	2,484	11,726	378.3	448.9
1.4	HEALTH OCCUPATIONS	213	527	5,160	1,098	6,258	278,748	56,574	335,322	333,433	12,134	2,577	14,711	474.5	676.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	256	3,417	620	4,037	141,405	25,395	166,800	0	9,427	1,693	11,120	358.7	336.3
1.6	HUMAN DEVELOPMENT	16	47	499	149	648	9,761	2,898	12,659		626	179	805	26.0	25.5
1.7	PERSONAL INTEREST	33	48	387	166	553	9,400	3,935	13,335		27	0	27	0.9	26.9
1.0	TOTAL	1,174	4,406	56,258	9,837	66,095	2,811,397	488,410	3,299,807	1,472,879	159,566	27,407	186,973	6,031.4	6,652.9

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0566.xls)

COLLEGE NAME: Glen Oaks Community College
 CONTACT PERSON: Beverly Andrews
 E-MAIL: bandrews@glenoaks.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,244	253	1,497

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	86	179	2,720	588	3,308	168,133	35,549	203,682	1,599	9,642	2,034	11,676	376.6	410.6
1.2	BUSINESS & HUMAN SERVICES	67	103	768	170	938	42,570	9,537	52,107	36,465	2,542	573	3,115	100.5	105.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	41	64	416	58	474	27,026	3,498	30,524	30,524	1,183	147	1,330	42.9	61.5
1.4	HEALTH OCCUPATIONS	37	56	631	155	786	60,794	15,370	76,164	76,164	2,226	529	2,755	88.9	153.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	22	183	78	261	10,329	4,538	14,867	0	626	275	901	29.1	30.0
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	239	424	4,718	1,049	5,767	308,852	68,492	377,344	144,752	16,219	3,558	19,777	638.0	760.8

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0666.xls)

COLLEGE NAME: Gogebic Community College
 CONTACT PERSON: Miranda Lawver
 E-MAIL: mirandal@gogebic.edu

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====>	296	1,041	1,337

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	116	268	1,139	3,594	4,733	58,976	185,076	244,052	9,568	3,355	10,562	13,917	448.9	492.0
1.2	BUSINESS & HUMAN SERVICES	77	130	315	999	1,314	20,445	55,196	75,641	74,857	1,024	3,018	4,042	130.4	152.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	91	92	354	525	879	19,208	26,283	45,491	44,915	796	1,111	1,907	61.5	91.7
1.4	HEALTH OCCUPATIONS	41	99	294	1,154	1,448	15,936	57,912	73,848	73,576	610	2,033	2,643	85.3	148.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	11	22	74	96	1,056	3,584	4,640	0	66	224	290	9.4	9.4
1.6	HUMAN DEVELOPMENT	2	17	107	244	351	1,872	4,032	5,904		117	252	369	11.9	11.9
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	333	617	2,231	6,590	8,821	117,493	332,083	449,576	202,916	5,968	17,200	23,168	747.4	906.4

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0766.xls)

COLLEGE NAME: Grand Rapids Community College
 CONTACT PERSON: Mark Champion
 E-MAIL: mchampio@grcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	15,556	5,964	21,520

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	323	2,676	41,862	15,017	56,879	2,106,632	757,604	2,864,236	119,440	120,498	43,721	164,219	5,297.4	5,774.7
1.2	BUSINESS & HUMAN SERVICES	209	910	12,982	4,396	17,378	725,108	232,736	957,844	919,652	40,145	13,418	53,563	1,727.8	1,931.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	156	481	3,198	2,492	5,690	188,671	128,442	317,113	316,105	8,001	5,553	13,554	437.2	639.3
1.4	HEALTH OCCUPATIONS	101	687	8,770	2,961	11,731	405,444	135,856	541,300	537,508	16,748	5,742	22,490	725.5	1,091.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	25	424	6,493	2,303	8,796	353,216	124,288	477,504	3,904	20,282	7,160	27,442	885.2	962.7
1.6	HUMAN DEVELOPMENT	1	12	176	65	241	8,448	3,120	11,568		528	195	723	23.3	23.3
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	815	5,190	73,481	27,234	100,715	3,787,519	1,382,046	5,169,565	1,896,609	206,202	75,789	281,991	9,096.4	10,422.4

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0866.xls)

COLLEGE NAME: Henry Ford College
 CONTACT PERSON: Becky Chadwick
 E-MAIL: bchadwick@hfcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	6,836	13,289	20,125

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	305	2,304	18,505	25,462	43,967	1,065,458	1,394,114	2,459,572	175,936	63,210	83,177	146,387	4,722.2	4,958.8
1.2	BUSINESS & HUMAN SERVICES	193	990	5,099	9,999	15,098	260,682	513,738	774,420	706,818	16,330	31,876	48,206	1,555.0	1,561.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	285	675	1,054	5,727	6,781	57,051	261,027	318,078	234,596	2,842	12,254	15,096	487.0	641.3
1.4	HEALTH OCCUPATIONS	133	509	3,611	6,534	10,145	285,863	513,837	799,700	750,442	12,677	23,183	35,860	1,156.8	1,612.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	50	695	2,652	6,482	9,134	187,614	359,105	546,719	0	9,782	19,372	29,154	940.5	1,102.3
1.6	HUMAN DEVELOPMENT	10	45	150	860	1,010	3,915	14,766	18,681		247	935	1,182	38.1	37.7
1.7	PERSONAL INTEREST	4	4	11	22	33	45	80	125		0	0	0	0.0	0.3
1.0	TOTAL	980	5,222	31,082	55,086	86,168	1,860,628	3,056,667	4,917,295	1,867,792	105,088	170,797	275,885	8,899.6	9,914.0

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1066.xls)

COLLEGE NAME: Jackson College
 CONTACT PERSON: Teresa Choate
 E-MAIL: choateteresam@jccmi.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	3,785	3,997	7,782

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	133	1,108	0	0	0	551,095	537,675	1,088,770	0	31,213	30,634	61,847	1,995.1	2,195.1
1.2	BUSINESS & HUMAN SERVICES	123	395	0	0	0	109,299	150,392	259,691	259,691	6,288	8,750	15,038	485.1	523.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	56	95	0	0	0	28,681	28,456	57,137	57,137	1,278	1,349	2,627	84.7	115.2
1.4	HEALTH OCCUPATIONS	123	480	0	0	0	162,238	191,347	353,585	353,585	7,240	8,984	16,224	523.4	712.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	395	0	0	0	98,356	170,951	269,307	0	5,944	10,295	16,239	523.8	543.0
1.6	HUMAN DEVELOPMENT	2	3	0	0	0	429	330	759		20	18	38	1.2	1.5
1.7	PERSONAL INTEREST	13	42	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	474	2,518	0	0	0	950,098	1,079,151	2,029,249	670,413	51,983	60,030	112,013	3,613.3	4,091.3

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1166.xls)

COLLEGE NAME: Kalamazoo Valley Community College
 CONTACT PERSON: Dan Mondoux
 E-MAIL: dmondoux@kvcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	10,207	3,009	13,216

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	205	1,353	24,605	6,834	31,439	1,349,656	369,840	1,719,496	134,296	78,198	21,851	100,049	3,227.4	3,466.7
1.2	BUSINESS & HUMAN SERVICES	147	573	8,703	2,500	11,203	497,000	157,856	654,856	634,820	25,617	7,381	32,998	1,064.5	1,320.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	96	191	1,916	695	2,611	169,654	72,031	241,685	241,685	5,911	2,111	8,022	258.8	487.3
1.4	HEALTH OCCUPATIONS	101	254	3,683	1,111	4,794	263,445	78,371	341,816	341,816	10,280	3,051	13,331	430.0	689.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	195	2,986	896	3,882	155,216	46,800	202,016	2,448	9,536	2,883	12,419	400.6	407.3
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	566	2,566	41,893	12,036	53,929	2,434,971	724,898	3,159,869	1,355,065	129,542	37,277	166,819	5,381.3	6,370.7

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1266.xls)

COLLEGE NAME: Kellogg Community College
 CONTACT PERSON: Naomi M. Livengood
 E-MAIL: livengoodn@kellogg.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	5,562	4,915	10,477

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	180	845	9,806	5,130	14,936	523,354	283,470	806,824	115,978	30,830	16,341	47,171	1,521.6	1,626.7
1.2	BUSINESS & HUMAN SERVICES	188	562	4,130	3,349	7,479	208,882	126,735	335,617	329,345	11,946	7,391	19,337	623.8	676.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	625	1,578	5,020	4,377	9,397	63,819	49,260	113,079	109,399	2,763	2,151	4,914	158.5	228.0
1.4	HEALTH OCCUPATIONS	121	320	2,149	2,481	4,630	153,934	182,088	336,022	336,017	5,899	7,208	13,107	422.8	677.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	111	1,054	363	1,417	49,340	15,892	65,232	576	2,993	942	3,935	126.9	131.5
1.6	HUMAN DEVELOPMENT	14	44	1,357	1,214	2,571	3,786	4,038	7,824		172	193	365	11.8	15.8
1.7	PERSONAL INTEREST	126	232	1,241	870	2,111	12,322	10,203	22,525		2	0	2	0.1	45.4
1.0	TOTAL	1,269	3,692	24,757	17,784	42,541	1,015,437	671,686	1,687,123	891,315	54,605	34,226	88,831	2,865.5	3,401.5

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1366.xls)

COLLEGE NAME: Kirtland Community College
 CONTACT PERSON: Nick Baker
 E-MAIL: nick.baker@kirtland.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,231	1,062	2,293

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	72	164	2,420	1,320	3,740	135,184	75,355	210,539	16,268	7,803	4,386	12,189	393.2	424.5
1.2	BUSINESS & HUMAN SERVICES	98	124	955	797	1,752	54,740	51,408	106,148	104,708	2,928	2,383	5,311	171.3	214.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	233	338	1,163	1,710	2,873	35,807	41,898	77,705	77,460	1,571	1,842	3,413	110.1	156.7
1.4	HEALTH OCCUPATIONS	60	75	700	762	1,462	61,767	64,025	125,792	111,232	2,780	2,815	5,595	180.5	253.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	27	276	197	473	16,360	11,976	28,336	336	1,021	743	1,764	56.9	57.1
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	3	3	19	0	19	138	0	138		0	0	0	0.0	0.3
1.0	TOTAL	473	731	5,533	4,786	10,319	303,996	244,662	548,658	310,004	16,103	12,169	28,272	912.0	1,106.2

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1466.xls)

COLLEGE NAME: Lake Michigan College
 CONTACT PERSON: John Hulsebus
 E-MAIL: jhulsebus@lakemichigancollege.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	4,728	1,088	5,816

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	185	847	10,085	1,957	12,042	592,883	110,667	703,550	0	31,942	6,123	38,065	1,227.9	1,418.4
1.2	BUSINESS & HUMAN SERVICES	118	312	3,119	578	3,697	151,651	25,804	177,455	177,455	8,480	1,506	9,986	322.1	357.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	61	133	939	122	1,061	68,644	9,380	78,024	78,024	2,437	284	2,721	87.8	157.3
1.4	HEALTH OCCUPATIONS	92	299	2,518	933	3,451	183,670	74,995	258,665	258,665	6,533	2,447	8,980	289.7	521.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	129	1,417	214	1,631	87,384	13,722	101,106	0	5,202	817	6,019	194.2	203.8
1.6	HUMAN DEVELOPMENT	13	24	165	25	190	4,402	579	4,981		271	38	309	10.0	10.0
1.7	PERSONAL INTEREST	32	68	888	169	1,057	2,213	720	2,933		216	69	285	9.2	5.9
1.0	TOTAL	515	1,812	19,131	3,998	23,129	1,090,847	235,867	1,326,714	514,144	55,081	11,284	66,365	2,140.9	2,674.7

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1566.xls)

COLLEGE NAME: Lansing Community College
 CONTACT PERSON: Dana Cogswell
 E-MAIL: cogswd@lcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	14,691	10,836	25,527

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	358	2,426	30,087	19,149	49,236	1,889,435	1,222,001	3,111,436	425,000	105,624	68,099	173,723	5,604.0	6,273.1
1.2	BUSINESS & HUMAN SERVICES	304	1,138	12,470	7,193	19,663	628,466	376,988	1,005,454	966,562	35,035	19,404	54,439	1,756.1	2,027.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	257	763	3,928	3,528	7,456	239,556	230,409	469,965	433,672	9,240	7,930	17,170	553.9	947.5
1.4	HEALTH OCCUPATIONS	159	536	4,661	4,265	8,926	395,246	226,601	621,847	611,670	14,242	7,407	21,649	698.4	1,253.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	35	531	5,181	2,442	7,623	321,088	160,016	481,104	0	18,284	9,517	27,801	896.8	970.0
1.6	HUMAN DEVELOPMENT	5	34	280	165	445	13,232	7,904	21,136		827	494	1,321	42.6	42.6
1.7	PERSONAL INTEREST	16	109	673	326	999	13,390	6,271	19,661		360	215	575	18.5	39.6
1.0	TOTAL	1,134	5,537	57,280	37,068	94,348	3,500,413	2,230,190	5,730,603	2,436,904	183,612	113,066	296,678	9,570.3	11,553.6

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1666.xls)

COLLEGE NAME: Macomb Community College
 CONTACT PERSON: Bobbie Remias
 E-MAIL: remiasr@macomb.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	30,241	9,441	39,682

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	312	3,115	64,319	9,659	73,978	4,534,590	670,063	5,204,653	344,923	229,405	34,133	263,538	8,501.2	10,493.3
1.2	BUSINESS & HUMAN SERVICES	516	2,026	27,804	8,551	36,355	1,745,168	353,176	2,098,344	2,092,156	88,569	18,080	106,649	3,440.3	4,230.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	314	1,007	7,536	4,219	11,755	405,284	155,725	561,009	560,646	18,552	7,987	26,539	856.1	1,131.1
1.4	HEALTH OCCUPATIONS	168	560	7,363	1,563	8,926	404,069	76,777	480,846	480,759	16,256	3,145	19,401	625.8	969.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	29	474	7,074	1,283	8,357	340,598	66,806	407,404	0	18,047	3,503	21,550	695.2	821.4
1.6	HUMAN DEVELOPMENT	26	131	2,046	480	2,526	67,783	17,187	84,970		3,778	959	4,737	152.8	171.3
1.7	PERSONAL INTEREST	42	68	593	74	667	10,379	1,573	11,952		647	98	745	24.0	24.1
1.0	TOTAL	1,407	7,381	116,735	25,829	142,564	7,507,871	1,341,307	8,849,178	3,478,484	375,254	67,905	443,159	14,295.4	17,841.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1766.xls)

COLLEGE NAME: Mid Michigan Community College
 CONTACT PERSON: Kim Oren
 E-MAIL: koren@midmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,778	3,826	5,604

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	121	772	3,863	10,314	14,177	203,952	549,645	753,597	45,771	12,253	32,428	44,681	1,441.3	1,519.3
1.2	BUSINESS & HUMAN SERVICES	95	289	1,330	2,833	4,163	84,884	174,930	259,814	259,814	4,200	9,009	13,209	426.1	523.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	62	165	550	801	1,351	36,719	41,192	77,911	77,911	1,798	1,788	3,586	115.7	157.1
1.4	HEALTH OCCUPATIONS	68	206	1,089	1,994	3,083	78,903	146,795	225,698	192,682	3,183	5,725	8,908	287.4	455.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	120	657	1,463	2,120	30,336	67,132	97,468	18,827	1,803	3,992	5,795	186.9	196.5
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	358	1,552	7,489	17,405	24,894	434,794	979,694	1,414,488	595,005	23,237	52,942	76,179	2,457.4	2,851.7

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1866.xls)

COLLEGE NAME: Monroe County Community College
 CONTACT PERSON: AJ Fischer
 E-MAIL: afischer@monroeccc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	5,131	1,484	6,615

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	159	553	7,925	1,368	9,293	452,497	78,554	531,051	62,609	25,138	4,359	29,497	951.5	1,070.7
1.2	BUSINESS & HUMAN SERVICES	158	341	3,853	1,377	5,230	171,829	33,133	204,962	204,951	9,931	1,609	11,540	372.3	413.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	100	165	1,417	322	1,739	112,552	22,561	135,113	130,265	4,764	866	5,630	181.6	272.4
1.4	HEALTH OCCUPATIONS	50	106	1,268	334	1,602	106,975	29,169	136,144	136,144	4,419	1,194	5,613	181.1	274.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	71	900	190	1,090	50,012	10,517	60,529	0	3,034	638	3,672	118.5	122.0
1.6	HUMAN DEVELOPMENT	34	60	510	49	559	2,117	191	2,308		0	0	0	0.0	4.7
1.7	PERSONAL INTEREST	57	146	1,030	70	1,100	13,213	945	14,158		0	0	0	0.0	28.5
1.0	TOTAL	565	1,442	16,903	3,710	20,613	909,195	175,070	1,084,265	533,969	47,286	8,666	55,952	1,805.0	2,186.0

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1966.xls)

COLLEGE NAME: Montcalm Community College
 CONTACT PERSON: Vladimir Edelman
 E-MAIL: vladimir.edelman@montcalm.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	2,228	860	3,088

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	158	488	4,215	1,357	5,572	206,498	68,536	275,034	74,416	12,942	4,249	17,191	554.5	554.5
1.2	BUSINESS & HUMAN SERVICES	120	261	1,419	542	1,961	57,160	24,303	81,463	81,463	3,595	1,399	4,994	161.1	164.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	85	163	919	407	1,326	32,643	14,630	47,273	47,273	1,775	825	2,600	83.9	95.3
1.4	HEALTH OCCUPATIONS	37	176	652	354	1,006	47,072	27,444	74,516	74,516	2,154	1,224	3,378	109.0	150.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	47	628	218	846	20,744	7,440	28,184	752	1,296	465	1,761	56.8	56.8
1.6	HUMAN DEVELOPMENT	12	30	72	33	105	291	115	406		0	0	0	0.0	0.8
1.7	PERSONAL INTEREST	6	18	109	33	142	444	106	550		0	0	0	0.0	1.1
1.0	TOTAL	427	1,183	8,014	2,944	10,958	364,852	142,574	507,426	278,420	21,762	8,162	29,924	965.3	1,022.9

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2066.xls)

COLLEGE NAME: Muskegon Community College
 CONTACT PERSON: Eduardo Bedoya
 E-MAIL: Eduardo.bedoya@muskegoncc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	4,814	2,387	7,201

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	286	1,241	12,401	6,132	18,533	622,817	309,307	932,124	27,945	37,650	18,796	56,446	1,820.8	1,879.3
1.2	BUSINESS & HUMAN SERVICES	153	518	3,413	1,529	4,942	144,842	66,972	211,814	176,679	9,170	4,198	13,368	431.2	427.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	87	270	1,082	610	1,692	79,704	46,148	125,852	89,286	3,024	1,771	4,795	154.7	253.7
1.4	HEALTH OCCUPATIONS	43	89	1,047	772	1,819	100,649	68,624	169,273	169,272	3,902	2,651	6,553	211.4	341.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	151	1,249	566	1,815	54,473	25,397	79,870	0	3,324	1,572	4,896	157.9	161.0
1.6	HUMAN DEVELOPMENT	16	23	245	8	253	165	45	210		11	3	14	0.5	0.4
1.7	PERSONAL INTEREST	14	14	350	24	374	1,587	684	2,271		57	36	93	3.0	4.6
1.0	TOTAL	613	2,306	19,787	9,641	29,428	1,004,237	517,177	1,521,414	463,182	57,138	29,027	86,165	2,779.5	3,067.3

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2166.xls)

COLLEGE NAME: North Central Michigan College
 CONTACT PERSON: Joseph Balinski
 E-MAIL: jbalinski@ncmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,606	1,977	3,583

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	178	769	4,151	6,063	10,214	215,056	330,916	545,972	16,920	10,582	17,362	27,944	901.4	1,100.8
1.2	BUSINESS & HUMAN SERVICES	119	271	997	2,014	3,011	50,168	83,498	133,666	130,181	2,721	4,555	7,276	234.7	269.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	26	77	225	291	516	4,036	5,147	9,183	9,183	218	275	493	15.9	18.5
1.4	HEALTH OCCUPATIONS	37	73	279	580	859	27,472	61,366	88,838	88,838	1,001	2,262	3,263	105.3	179.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	40	106	259	365	4,594	11,206	15,800	312	261	619	880	28.4	31.9
1.6	HUMAN DEVELOPMENT	24	50	200	398	598	4,448	13,048	17,496		221	699	920	29.7	35.3
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	390	1,280	5,958	9,605	15,563	305,774	505,181	810,955	245,434	15,004	25,772	40,776	1,315.4	1,635.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2266.xls)

COLLEGE NAME: Northwestern Michigan College
 CONTACT PERSON: Angie Baisden
 E-MAIL: abaisden@nmc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	7,563	4,199	11,762

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	312	989	9,282	7,537	16,819	500,217	405,077	905,294	48,229	25,482	21,989	47,471	1,531.3	1,825.2
1.2	BUSINESS & HUMAN SERVICES	229	464	3,172	2,465	5,637	152,404	143,271	295,675	295,322	8,129	7,108	15,237	491.5	596.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	182	347	1,061	2,698	3,759	62,565	144,120	206,685	206,685	2,941	7,301	10,242	330.4	416.7
1.4	HEALTH OCCUPATIONS	43	144	1,091	656	1,747	93,540	52,234	145,774	145,774	2,916	1,677	4,593	148.2	293.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	125	659	887	1,546	29,880	41,393	71,273	210	1,689	2,353	4,042	130.4	143.7
1.6	HUMAN DEVELOPMENT	10	23	182	143	325	2,338	3,521	5,859		103	197	300	9.7	11.8
1.7	PERSONAL INTEREST	371	601	6,308	1,339	7,647	65,101	11,440	76,541		0	0	0	0.0	154.3
1.0	TOTAL	1,158	2,693	21,755	15,725	37,480	906,045	801,056	1,707,101	696,220	41,260	40,625	81,885	2,641.5	3,441.7

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2366.xls)

COLLEGE NAME: Oakland Community College
 CONTACT PERSON: Marty Orłowski
 E-MAIL: maorlows@oaklandcc.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	29,255	9,355	38,610

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	257	3,183	64,208	11,300	75,508	3,623,644	616,779	4,240,423	128,829	206,907	35,460	242,367	7,818.3	8,549.2
1.2	BUSINESS & HUMAN SERVICES	436	1,650	21,129	8,206	29,335	1,119,635	287,007	1,406,642	1,373,101	63,688	11,910	75,598	2,438.6	2,836.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	164	327	3,817	933	4,750	239,360	52,530	291,890	291,890	12,713	2,614	15,327	494.4	588.5
1.4	HEALTH OCCUPATIONS	145	442	7,010	1,421	8,431	582,957	119,050	702,007	702,007	23,122	4,665	27,787	896.4	1,415.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	551	8,100	2,692	10,792	554,646	185,932	740,578	0	33,377	11,238	44,615	1,439.2	1,493.1
1.6	HUMAN DEVELOPMENT	19	141	2,222	915	3,137	61,561	21,266	82,827		3,359	920	4,279	138.0	167.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	1,042	6,294	106,486	25,467	131,953	6,181,803	1,282,564	7,464,367	2,495,827	343,166	66,807	409,973	13,224.9	15,049.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2466.xls)

COLLEGE NAME: St. Clair County Community College
 CONTACT PERSON: Celina Grondin
 E-MAIL: cgrondin@sc4.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	4,312	855	5,167

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	132	600	10,414	1,654	12,068	621,552	96,064	717,616	37,824	36,439	5,753	42,192	1,361.0	1,446.8
1.2	BUSINESS & HUMAN SERVICES	116	277	3,691	469	4,160	210,723	25,515	236,238	233,446	12,552	1,527	14,079	454.2	476.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	50	92	977	153	1,130	54,964	7,306	62,270	62,270	2,300	307	2,607	84.1	125.5
1.4	HEALTH OCCUPATIONS	108	290	3,260	1,191	4,451	220,521	75,188	295,709	258,189	9,442	3,166	12,608	406.7	596.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	55	671	121	792	37,738	6,835	44,573	0	2,337	423	2,760	89.0	89.9
1.6	HUMAN DEVELOPMENT	2	15	248	18	266	7,840	528	8,368		490	33	523	16.9	16.9
1.7	PERSONAL INTEREST	18	52	239	8	247	796	28	824		0	0	0	0.0	1.7
1.0	TOTAL	432	1,381	19,500	3,614	23,114	1,154,134	211,464	1,365,598	591,729	63,560	11,209	74,769	2,411.9	2,753.3

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2566.xls)

COLLEGE NAME: Schoolcraft College
 CONTACT PERSON: Cheryl McDonald
 E-MAIL: cmcdonal@schoolcraft.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	13,619	17,748	31,367

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	358	2,451	26,026	22,404	48,430	1,503,975	1,228,364	2,732,339	338,122	84,349	68,049	152,398	4,916.1	5,508.7
1.2	BUSINESS & HUMAN SERVICES	373	1,280	8,858	10,876	19,734	458,171	554,389	1,012,560	1,005,154	26,385	29,357	55,742	1,798.1	2,041.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	78	217	1,204	1,199	2,403	75,287	78,489	153,776	135,448	3,721	3,525	7,246	233.7	310.0
1.4	HEALTH OCCUPATIONS	53	151	1,194	1,458	2,652	135,369	149,929	285,298	284,626	5,397	5,881	11,278	363.8	575.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	26	231	1,920	2,594	4,514	119,149	159,240	278,389	0	7,148	9,619	16,767	540.9	561.3
1.6	HUMAN DEVELOPMENT	35	83	610	1,097	1,707	12,433	20,384	32,817		468	451	919	29.6	66.2
1.7	PERSONAL INTEREST	314	787	7,169	6,488	13,657	111,143	114,788	225,931		0	0	0	0.0	455.5
1.0	TOTAL	1,237	5,200	46,981	46,116	93,097	2,415,527	2,305,583	4,721,110	1,763,350	127,468	116,882	244,350	7,882.2	9,518.4

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2666.xls)

COLLEGE NAME: Southwestern Michigan College
 CONTACT PERSON: Angela Evans
 E-MAIL: aevans14@swmich.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	1,056	1,728	2,784

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	133	519	2,744	5,180	7,924	166,506	305,528	472,034	5,705	8,907	16,264	25,171	812.0	951.7
1.2	BUSINESS & HUMAN SERVICES	93	196	1,075	1,898	2,973	61,270	106,658	167,928	163,404	3,332	5,880	9,212	297.2	338.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	70	95	255	681	936	18,959	48,538	67,497	67,497	815	2,057	2,872	92.6	136.1
1.4	HEALTH OCCUPATIONS	41	155	633	1,047	1,680	40,923	69,935	110,858	110,858	1,504	2,547	4,051	130.7	223.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	92	446	1,092	1,538	25,798	63,117	88,915	0	1,483	3,627	5,110	164.8	179.3
1.6	HUMAN DEVELOPMENT	5	22	147	235	382	4,645	7,120	11,765		271	417	688	22.2	23.7
1.7	PERSONAL INTEREST	10	16	21	56	77	864	2,202	3,066		8	6	14	0.5	6.2
1.0	TOTAL	363	1,095	5,321	10,189	15,510	318,965	603,098	922,063	347,464	16,320	30,798	47,118	1,520.0	1,859.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2766.xls)

COLLEGE NAME: Washtenaw Community College
 CONTACT PERSON: Kathy Currie
 E-MAIL: kcurrie@wccnet.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	11,573	9,559	21,132

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	257	2,030	30,169	19,654	49,823	1,720,774	1,092,208	2,812,982	145,200	92,436	59,734	152,170	4,908.7	5,671.3
1.2	BUSINESS & HUMAN SERVICES	298	996	10,322	6,225	16,547	552,563	343,105	895,668	895,668	28,768	18,248	47,016	1,516.6	1,805.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	153	290	1,899	3,261	5,160	170,086	182,520	352,606	352,606	5,966	8,110	14,076	454.1	710.9
1.4	HEALTH OCCUPATIONS	132	427	4,207	1,863	6,070	271,962	114,059	386,021	386,021	9,324	3,671	12,995	419.2	778.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	21	231	2,524	1,679	4,203	154,831	102,559	257,390	0	9,938	6,573	16,511	532.6	518.9
1.6	HUMAN DEVELOPMENT	29	107	938	1,118	2,056	16,141	16,327	32,468		332	203	535	17.3	65.5
1.7	PERSONAL INTEREST	142	294	3,962	853	4,815	53,551	12,123	65,674		235	93	328	10.6	132.4
1.0	TOTAL	1,032	4,375	54,021	34,653	88,674	2,939,908	1,862,901	4,802,809	1,779,495	146,999	96,632	243,631	7,859.1	9,683.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2866.xls)

COLLEGE NAME: Wayne County Community College District
 CONTACT PERSON: Johnesa Hodge
 E-MAIL: jdimit1@wcccd.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT====>	48,913	6,909	55,822

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	151	2,492	41,689	5,904	47,593	2,235,594	323,902	2,559,496	226,599	134,169	19,340	153,509	4,951.9	5,160.3
1.2	BUSINESS & HUMAN SERVICES	304	1,283	17,370	2,115	19,485	771,542	101,126	872,668	872,285	44,806	5,946	50,752	1,637.2	1,759.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	162	263	2,648	241	2,889	133,102	13,613	146,715	146,114	5,376	672	6,048	195.1	295.8
1.4	HEALTH OCCUPATIONS	140	605	8,206	1,437	9,643	370,652	82,648	453,300	453,300	14,641	3,397	18,038	581.9	913.9
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	500	9,025	809	9,834	384,830	39,518	424,348	0	21,447	2,379	23,826	768.6	855.5
1.6	HUMAN DEVELOPMENT	107	1,169	35,990	704	36,694	314,760	4,293	319,053		13,282	64	13,346	430.5	643.3
1.7	PERSONAL INTEREST	254	576	10,422	461	10,883	85,108	5,138	90,246		0	0	0	0.0	181.9
1.0	TOTAL	1,131	6,888	125,350	11,671	137,021	4,295,588	570,238	4,865,826	1,698,298	233,721	31,798	265,519	8,565.2	9,810.1

2015-16 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2966.xls)

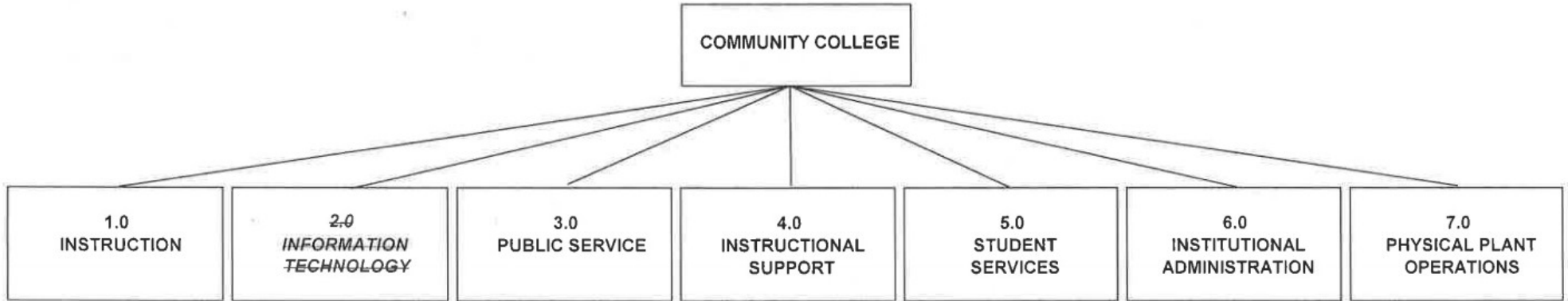
COLLEGE NAME: West Shore Community College
 CONTACT PERSON: Steve Sparling
 E-MAIL: ssparling@westshore.edu

	IN-	OUT-	
UNDUPLICATED	DISTRICT	DISTRICT	TOTAL
HEADCOUNT=====>	2,082	281	2,363

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPATIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES
				IN-DISTRICT	OUT-DISTRICT	TOTAL	IN-DISTRICT	OUT-DISTRICT	TOTAL		IN-DISTRICT	OUT-DISTRICT	TOTAL		
1.1	GENERAL EDUCATION	100	272	3,376	533	3,909	187,424	29,280	216,704	0	10,736	1,693	12,429	400.9	436.9
1.2	BUSINESS & HUMAN SERVICES	73	126	1,040	279	1,319	59,504	15,072	74,576	74,576	3,176	823	3,999	129.0	150.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	121	197	373	75	448	21,749	4,837	26,586	26,586	925	211	1,136	36.6	53.6
1.4	HEALTH OCCUPATIONS	30	42	549	128	677	48,080	11,184	59,264	59,264	2,176	517	2,693	86.9	119.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	54	679	90	769	35,936	4,768	40,704	0	2,246	298	2,544	82.1	82.1
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	90	178	1,440	0	1,440	16,045	0	16,045		0	0	0	0.0	32.3
1.0	TOTAL	422	869	7,457	1,105	8,562	368,738	65,141	433,879	160,426	19,259	3,542	22,801	735.5	874.8

APPENDIX

**MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)**



1.1 General Education

1.2 Business & Human Services

1.3 Technical & Industrial Occupations

1.4 Health Occupations

1.5 Development Education & Basic Skills

1.6 Human Development

1.7 Personal Interest

5.1 Student Service Programs

5.2 Financial Aid

5.3 Intercollegiate Athletics

7.1 Physical Plant Operations

7.2 Energy Services

7.3 Campus Security

Abbreviations Used in Tables

CHES Contact Hour Equated Student (496 student contact hours of instruction)

FYES Fiscal Year Equated Student (31 semester credit hours)

SCOH Student Contact Hour (50 minutes of instruction)

SCRH Student Credit Hour

Activity Definitions

1.0 INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. “Educational change” is defined to include: (1) the acquisition or improved understanding of some point of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measure mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

The Michigan Workforce Development Agency, Division of Education and Career Success, Community College Services, has eliminated the Information Technology Activity 2.0, the costs associated with providing technology will be allocated between ACS Activity 1.0 Instruction Activity, ACS Activity 4.0 Instructional Support Activity, ACS Activity 5.0 Student Services Activity Sub-Activity 5.1 and sub-activity 5.2 and ACS Activity 6.0 Institutional Administration Activity.

2.0 INFORMATION TECHNOLOGY

3.0 PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution’s regular instructional program.

4.0 INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge and educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

5.0 STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

6.0 INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

7.0 PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plan expansion and modifications, and safety services.